

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1	Montana Claims System and Services		3556 days	Fri 5/15/20	Mon 5/17/32	
1.1	Core Services		3555.14 days	Fri 5/15/20	Fri 5/14/32	
1.1.1	Phase 1: Initiation - Start Up/Planning/Infrastructure/Conversion		286.14 days	Fri 5/15/20	Tue 5/11/21	
1.1.1.1	Phase 1.1: Start Up		122.43 days	Fri 5/15/20	Fri 10/16/20	
1.1.1.1.1	Execute Contract Award		0 days	Fri 5/15/20	Fri 5/15/20	
1.1.1.1.2	Contract Start Date		0 days	Fri 5/15/20	Fri 5/15/20	
1.1.1.1.3	Contract Negotiation		5 days	Mon 6/1/20	Fri 6/5/20	
1.1.1.1.4	Prepare Technology Matrix		50 days	Fri 5/15/20	Fri 7/17/20	6
1.1.1.1.5	Staff Onboarding		60 days	Fri 5/15/20	Thu 7/30/20	
1.1.1.1.6	Create Personnel Background Check Attestation	KR19	17 days	Fri 5/15/20	Fri 6/5/20	6
1.1.1.1.7	Prepare Subcontractor Usage Report		22 days	Fri 5/15/20	Fri 6/12/20	6
1.1.1.1.8	Prepare Monthly Status Report Template	PMT17	22 days	Tue 6/16/20	Wed 7/15/20	27
1.1.1.1.9	Prepare Weekly Status Report Template		22 days	Tue 6/16/20	Wed 7/15/20	27
1.1.1.1.10	Collaborate and Prepare Kickoff Materials with Subcontractors & Partners		60 days	Fri 5/15/20	Thu 7/30/20	
1.1.1.1.11	Conduct Project Kickoff with Agency		5 days	Mon 8/10/20	Fri 8/14/20	14
1.1.1.1.12	DOC01 - Create & Deliver System Security Plan DED	DOC01	5 days	Fri 8/14/20	Thu 8/20/20	15
1.1.1.1.13	DOC01 - Create & Deliver System Security Plan	DOC01	35 days	Thu 8/20/20	Mon 10/5/20	16
1.1.1.1.14	Create Business Rules Catalog DED	BR03	5 days	Fri 8/14/20	Thu 8/20/20	15
1.1.1.1.15	Create Business Rules Catalog	BR03	45 days	Thu 8/20/20	Fri 10/16/20	18
1.1.1.1.16	Create User Documentation DED	DOC07	5 days	Fri 8/14/20	Thu 8/20/20	15
1.1.1.1.17	Create User Documentation	DOC07	22 days	Thu 8/20/20	Thu 9/17/20	20

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.1.1.1.18	Prepare Deliverable Review and Acceptance Process DED	PMT38	5 days	Fri 8/14/20	Thu 8/20/20	15
1.1.1.1.19	Deliver Deliverable Review and Acceptance Process	PMT38	10 days	Thu 8/20/20	Wed 9/2/20	22
1.1.1.1.20	Acquire Office space		70 days	Fri 5/15/20	Wed 8/12/20	6
1.1.1.1.21	Establish Project Management Office (PMO)		40 days	Mon 8/3/20	Tue 9/22/20	15FS-2 wks
1.1.1.1.22	Define Project Management Activities		22 days	Fri 8/14/20	Fri 9/11/20	15
1.1.1.1.23	Establish Electronic Documentation Repository		25 days	Fri 5/15/20	Tue 6/16/20	6
1.1.1.1.24	Plan and Conduct Project Orientation		23 days	Fri 8/14/20	Mon 9/14/20	15
1.1.1.1.25	Form Quality (QA) Team		23 days	Fri 5/15/20	Mon 6/15/20	6
1.1.1.1.26	Establish Communication Guidelines		28 days	Fri 8/14/20	Fri 9/18/20	15
1.1.1.2	Phase 1.2: Planning		98 days	Wed 8/5/20	Tue 12/8/20	
1.1.1.2.1	Create Project Management Plan DED	PMT18	5 days	Fri 9/11/20	Thu 9/17/20	25FS-8 days
1.1.1.2.2	Create & Submit Project Management Plan	PMT18	50 days	Fri 9/18/20	Wed 11/18/20	32
1.1.1.2.3	Create & Submit Project Work Plan	PMT36	50 days	Fri 9/11/20	Thu 11/12/20	25FS-8 days
1.1.1.2.4	Create & Submit Project Plan baseline		12 days	Thu 11/12/20	Mon 11/30/20	34
1.1.1.2.5	Create & Submit DED-Risk Management Plan	DOC38	5 days	Fri 9/11/20	Thu 9/17/20	25FS-8 days
1.1.1.2.6	Create & Submit Risk Management Plan	DOC38	30 days	Fri 9/18/20	Mon 10/26/20	36
1.1.1.2.7	Create Risk Assessment DED	SEC11	5 days	Fri 9/11/20	Thu 9/17/20	25FS-8 days
1.1.1.2.8	Create & Submit DED-Issue Management Plan	DOC40	5 days	Fri 9/11/20	Thu 9/17/20	25FS-8 days
1.1.1.2.9	Create & Submit -Issue Management Plan	DOC40	20 days	Fri 9/18/20	Tue 10/13/20	38

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.1.1.2.10	Create & Submit DED-Communication Plan	DOC15	5 days	Fri 9/11/20	Thu 9/17/20	25FS-8 days
1.1.1.2.11	Create & Submit Approve Communication Plan	DOC15	25 days	Fri 9/18/20	Mon 10/19/20	41
1.1.1.2.12	Create Staffing Plan	DOC24	50 days	Fri 9/11/20	Thu 11/12/20	25FS-8 days
1.1.1.2.13	Create & Submit Quality Management Plan	DOC16	50 days	Fri 9/11/20	Thu 11/12/20	25FS-8 days
1.1.1.2.14	Create & Submit Hosting Plan		68 days	Fri 9/11/20	Tue 12/8/20	25FS-8 days
1.1.1.2.15	Change Management Plan	DOC18	50 days	Fri 9/11/20	Thu 11/12/20	25FS-8 days
1.1.1.2.16	Create Annual Subcontractor Usage Report DED	SUB05	5 days	Wed 8/5/20	Tue 8/11/20	15FS-8 days
1.1.1.2.17	Data Dictionary DED	DM11	5 days	Wed 8/5/20	Tue 8/11/20	15FS-8 days
1.1.1.2.18	Create Data Dictionary	DM11	22 days	Tue 8/11/20	Tue 9/8/20	48
1.1.1.2.19	Conceptual Data Model DED	DM145	5 days	Wed 8/5/20	Tue 8/11/20	15FS-8 days
1.1.1.2.20	Create Conceptual Data Model	DM145	22 days	Tue 8/11/20	Tue 9/8/20	50
1.1.1.2.21	Create Annual Penetration Test Report DED	SEC15	5 days	Wed 8/5/20	Tue 8/11/20	15FS-8 days
1.1.1.2.22	Application Configuration and Maintenance Plan DED	DOC04	5 days	Fri 8/14/20	Thu 8/20/20	15
1.1.1.2.23	Create Application Configuration and Maintenance Plan	DOC04	22 days	Thu 8/20/20	Thu 9/17/20	53
1.1.1.2.24	Create Operation, Maintenance and Configuration Plan DED	DOC12 -	5 days	Fri 8/14/20	Thu 8/20/20	15
1.1.1.2.25	Create Operation, Maintenance and Configuration Plan	DOC12 -	22 days	Thu 8/20/20	Thu 9/17/20	55
1.1.1.2.26	System Documentation DED	DOC29	5 days	Fri 8/14/20	Thu 8/20/20	15
1.1.1.2.27	System Documentation	DOC29	35 days	Thu 8/20/20	Mon 10/5/20	57
1.1.1.2.28	Perform Privacy Impact Analysis	SEC68	4 days	Fri 8/14/20	Wed 8/19/20	15
1.1.1.2.29	Update User Interface Style Guide DED	DOC46	5 days	Fri 8/14/20	Thu 8/20/20	15

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.1.1.2.30	Update User Interface Style Guide	DOC46	35 days	Thu 8/20/20	Mon 10/5/20	60
1.1.1.2.31	Update Technology Matrix	DOC44	5 days	Fri 8/14/20	Thu 8/20/20	15
1.1.1.2.32	Update Technical Documentation DED	DOC19	5 days	Fri 8/14/20	Thu 8/20/20	15
1.1.1.2.33	Update Technical Documentation	DOC19	35 days	Thu 8/20/20	Mon 10/5/20	63
1.1.1.2.34	Create & Deliver Master Test Plan DED	DOC26	5 days	Tue 9/22/20	Mon 9/28/20	91SS,25
1.1.1.2.35	Create & Deliver Master Test Plan	DOC26	34 days	Tue 9/29/20	Mon 11/9/20	65
1.1.1.2.36	Create Defect Management Plan DED	DOC22	5 days	Tue 9/22/20	Mon 9/28/20	91SS,25
1.1.1.2.37	Create & Deliver Defect Management Plan	DOC22	34 days	Tue 9/29/20	Mon 11/9/20	67
1.1.1.3	Phase 1.3: Infrastructure Set Up		23 days	Tue 6/23/20	Wed 7/22/20	
1.1.1.3.1	Set Up Model Office/Training/Regression Environment		23 days	Tue 6/23/20	Wed 7/22/20	9FS-30 days
1.1.1.3.2	Set Up Development Environment		23 days	Tue 6/23/20	Wed 7/22/20	9FS-30 days
1.1.1.3.3	Set Up System Test Environment		23 days	Tue 6/23/20	Wed 7/22/20	9FS-30 days
1.1.1.3.4	Set Up Performance/UAT Environment		23 days	Tue 6/23/20	Wed 7/22/20	9FS-30 days
1.1.1.3.5	Set Up Conversion Environment		23 days	Tue 6/23/20	Wed 7/22/20	9FS-30 days
1.1.1.4	Phase 1.4: Conversion Start-Up/Preparation		130 days	Wed 7/22/20	Tue 1/5/21	
1.1.1.4.1	Setup Conversion/ETL tool		13 days	Wed 7/22/20	Thu 8/6/20	71
1.1.1.4.2	Setup Conversion Repository		22 days	Thu 8/6/20	Wed 9/2/20	76
1.1.1.4.3	Setup protocols for data transmission		22 days	Thu 9/3/20	Thu 10/1/20	77
1.1.1.4.4	Conduct Data Analysis		95 days	Thu 9/3/20	Tue 1/5/21	
1.1.1.4.4.1	Data Management, Conversion, and Migration Plan DED	DOC03	5 days	Thu 10/1/20	Wed 10/7/20	78
1.1.1.4.4.2	Create Data Management, Conversion, and Migration Plan	DOC03	22 days	Wed 10/7/20	Tue 11/3/20	80
1.1.1.4.4.3	Request and Receive Test Data and structures from source environment		15 days	Thu 9/3/20	Wed 9/23/20	78SS

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.1.1.4.4.4	Finalize Source Data Exchange		45 days	Wed 9/23/20	Tue 11/17/20	82
1.1.1.4.4.5	Source Data Analysis		80 days	Wed 9/23/20	Tue 1/5/21	
1.1.1.4.4.5.1	Claims Data Analysis		50 days	Wed 9/23/20	Mon 11/23/20	82
1.1.1.4.4.5.2	Eligibility Data Analysis		40 days	Wed 9/23/20	Wed 11/11/20	82
1.1.1.4.4.5.3	Provider Data Analysis		40 days	Wed 9/23/20	Wed 11/11/20	82
1.1.1.4.4.5.4	Resource File Analysis		40 days	Wed 9/23/20	Wed 11/11/20	82
1.1.1.4.4.5.5	Reference file analysis		40 days	Wed 9/23/20	Wed 11/11/20	82
1.1.1.4.4.5.6	Review of deliverable analysis output files		40 days	Wed 11/11/20	Tue 1/5/21	89
1.1.1.5	Phase 1.5 - Initial Wipro EMaaS Set Up - Build 0	RQM01	9 emons	Fri 8/14/20	Tue 5/11/21	70,71,15,9
1.1.1.6	Data Configuration		72 days	Fri 8/14/20	Thu 11/12/20	
1.1.1.6.1	Configure Enrollment Baseline Data Configuration		12 days	Fri 8/14/20	Fri 8/28/20	91SS
1.1.1.6.2	Configure Benefits Administration Baseline Data Configuration		12 days	Fri 8/28/20	Tue 9/15/20	93
1.1.1.6.3	Configure Contracts Management Baseline Data Configuration		12 days	Tue 9/15/20	Tue 9/29/20	94
1.1.1.6.4	Configure Finance Baseline Data Configuration		12 days	Tue 9/29/20	Wed 10/14/20	95
1.1.1.6.5	Configure Provider Baseline Data Configuration		12 days	Wed 10/14/20	Wed 10/28/20	96
1.1.1.6.6	Configure Prior Authorization Baseline Data Configuration		12 days	Wed 10/28/20	Thu 11/12/20	97
1.1.2	Phase 2: Requirements Phase		375.71 days	Fri 8/14/20	Thu 12/2/21	
1.1.2.1	Create/Deliver Training Materials		193 days	Fri 8/14/20	Thu 4/15/21	
1.1.2.1.1	Create Training Plan DED	DOC51	5 days	Fri 8/14/20	Thu 8/20/20	91SS
1.1.2.1.2	Create Training Plan	DOC51	35 days	Thu 8/20/20	Mon 10/5/20	101

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.1.2.1.3	Create Train the Trainer Guide		20 days	Mon 10/5/20	Wed 10/28/20	102,91SS-90 days
1.1.2.1.4	Create Web-Based Training		45 days	Wed 10/28/20	Mon 12/28/20	103
1.1.2.1.5	Create Job Aides		28 days	Mon 12/28/20	Mon 2/1/21	104
1.1.2.1.6	UAT Training	TRN14	60 days	Mon 2/1/21	Thu 4/15/21	105
1.1.2.2	Conduct Solution Analysis Demonstration		162 days	Tue 5/11/21	Thu 12/2/21	
1.1.2.2.1	Conduct Demo: Requirement Validation/ Gap Analysis Sessions		162 days	Tue 5/11/21	Thu 12/2/21	
1.1.2.2.1.1	Gather Claims Requirements Gaps		30 days	Tue 5/11/21	Thu 6/17/21	91,31,106
1.1.2.2.1.2	Gather Portal Requirements Gaps		30 days	Thu 6/17/21	Mon 7/26/21	91,31,109
1.1.2.2.1.3	Gather Document Mgmt Requirements Gaps		30 days	Mon 7/26/21	Wed 9/1/21	91,31,110
1.1.2.2.1.4	Gather Correspondence Mgmt and Fulfillment Requirements Gaps		30 days	Wed 9/1/21	Fri 10/8/21	91,31,111
1.1.2.2.1.5	Obtain Client Specific Edit Requirements		30 days	Fri 10/8/21	Mon 11/15/21	91,31,112
1.1.2.2.1.6	Conduct Collaborative Design Sessions		120 days	Thu 6/17/21	Mon 11/15/21	91,136,109
1.1.2.2.1.7	Update and Deliver Requirements Document and Requirements Traceability Matrix (RTM)	RQM06	12 days	Mon 11/15/21	Thu 12/2/21	90,114
1.1.2.2.2	External Interface Analysis		23 days	Wed 9/1/21	Thu 9/30/21	111
1.1.3	Phase 3: Develop/Build/Configuration/Conversion Phase		373.14 days	Tue 1/5/21	Fri 4/15/22	
1.1.3.1	Infrastructure Set Up - Conversion, UAT, Prod		46 days	Thu 10/21/21	Mon 12/20/21	
1.1.3.1.1	Set Up Parallel Environment		23 days	Thu 10/21/21	Thu 11/18/21	114FS-20 days

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.1.3.1.2	Set Up Integration Test Environment		23 days	Thu 11/18/21	Mon 12/20/21	119
1.1.3.2	Create Document Deliverables		360 days	Wed 1/20/21	Fri 4/15/22	
1.1.3.2.1	Update System Design Documentation DED	DOC14	5 days	Fri 2/25/22	Thu 3/3/22	108,156
1.1.3.2.2	Update System Design Documentation	DOC14	35 days	Fri 3/4/22	Fri 4/15/22	122
1.1.3.2.3	Create & Deliver System Test Plan DED	DOC28	5 days	Wed 1/20/21	Tue 1/26/21	108SS-90 days
1.1.3.2.4	Create & Deliver System Test Plan	DOC28	34 days	Wed 1/27/21	Tue 3/9/21	124
1.1.3.2.5	Create Solution Architecture DED	DOC21	5 days	Thu 12/2/21	Wed 12/8/21	108
1.1.3.2.6	Create & Deliver Solution Architecture Document - Technical	DOC21	34 days	Wed 12/8/21	Fri 1/21/22	126
1.1.3.2.7	Create & Deliver Operations, Maintenance and Config plan		34 days	Wed 1/20/21	Wed 3/3/21	108SS-90 days
1.1.3.2.8	Create & Deliver System Security Plan DED	DOC01	34 days	Wed 1/20/21	Wed 3/3/21	108SS-90 days
1.1.3.2.9	Create & Deliver System Security Plan	DOC01	34 days	Wed 3/3/21	Wed 4/14/21	129
1.1.3.2.10	Create Module Implementation Plan DED	DOC50 -	5 days	Thu 9/16/21	Wed 9/22/21	108FS-60 days
1.1.3.2.11	Create Module Implementation Plan	DOC50 -	22 days	Thu 9/23/21	Wed 10/20/21	131
1.1.3.3	Conversion Design/Config/Conv		129 days	Tue 1/5/21	Fri 6/11/21	
1.1.3.3.1	Prepare templates for mapping		15 days	Tue 1/5/21	Fri 1/22/21	79
1.1.3.3.2	Develop source to target mapping		23 days	Fri 1/22/21	Fri 2/19/21	134
1.1.3.3.3	Conduct review - Agency		23 days	Fri 2/19/21	Fri 3/19/21	135
1.1.3.3.4	Conduct review - Incumbent		23 days	Fri 3/19/21	Fri 4/16/21	136
1.1.3.3.5	Complete - Data Conversion Mapping		23 days	Fri 4/16/21	Fri 5/14/21	137
1.1.3.3.6	Conversion Development and testing		45 days	Fri 4/16/21	Fri 6/11/21	138SS
1.1.3.4	Design and Configure Wipro EMaaS Solution and External Interfaces		180 days	Wed 7/14/21	Fri 2/25/22	
1.1.3.4.1	Release 1		45 days	Wed 7/14/21	Wed 9/8/21	

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.1.3.4.1.1	Configure Wipro EMaaS - Sprint 1		15 days	Wed 7/14/21	Mon 8/2/21	125,128,130, 114SS+20 days,133
1.1.3.4.1.2	Configure Wipro EMaaS - Sprint 2		15 days	Mon 8/2/21	Thu 8/19/21	142
1.1.3.4.1.3	Configure Wipro EMaaS - Sprint 3		15 days	Thu 8/19/21	Wed 9/8/21	143
1.1.3.4.2	Release 2		45 days	Wed 9/8/21	Tue 11/2/21	
1.1.3.4.2.1	Configure Wipro EMaaS - Sprint 4		15 days	Wed 9/8/21	Mon 9/27/21	144
1.1.3.4.2.2	Configure Wipro EMaaS - Sprint 5		15 days	Mon 9/27/21	Thu 10/14/21	146
1.1.3.4.2.3	Configure Wipro EMaaS - Sprint 6		15 days	Thu 10/14/21	Tue 11/2/21	147
1.1.3.4.3	Release 3		45 days	Tue 11/2/21	Fri 12/31/21	
1.1.3.4.3.1	Configure Wipro EMaaS - Sprint 7		15 days	Tue 11/2/21	Fri 11/19/21	148
1.1.3.4.3.2	Configure Wipro EMaaS - Sprint 8		15 days	Mon 11/22/21	Mon 12/13/21	150
1.1.3.4.3.3	Configure Wipro EMaaS - Sprint 9		15 days	Mon 12/13/21	Fri 12/31/21	151
1.1.3.4.4	Release 4		45 days	Fri 12/31/21	Fri 2/25/22	
1.1.3.4.4.1	Configure Wipro EMaaS - Sprint 10		15 days	Fri 12/31/21	Thu 1/20/22	152
1.1.3.4.4.2	Configure Wipro EMaaS - Sprint 11		15 days	Thu 1/20/22	Tue 2/8/22	154
1.1.3.4.4.3	Configure Wipro EMaaS - Sprint 12		15 days	Tue 2/8/22	Fri 2/25/22	155
1.1.3.5	Conduct Lessons Learned- Design/Build/Config Phase		1 day	Fri 2/25/22	Mon 2/28/22	148,156
1.1.4	Phase 4: Testing Phase		293.85 days	Thu 4/15/21	Wed 4/20/22	
1.1.4.1	Training		259.71 days	Thu 4/15/21	Wed 3/9/22	
1.1.4.1.1	Agency Training - Claims System Tools / Application		57 days	Thu 4/15/21	Fri 6/25/21	
1.1.4.1.1.1	Update Training Plan/Materials Checkpoint		17 days	Thu 4/15/21	Thu 5/6/21	100
1.1.4.1.1.2	UAT Training	TRN14	12 days	Thu 5/6/21	Thu 5/20/21	161
1.1.4.1.1.3	Train Agency Staff		28 days	Thu 5/20/21	Fri 6/25/21	162
1.1.4.1.2	Create Operational Procedures - Call Center & Mailroom		45 days	Thu 1/13/22	Wed 3/9/22	234SS-100 days,102

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.1.4.2	Conversion System Test		73 days	Mon 6/14/21	Mon 9/13/21	
1.1.4.2.1	Reload Conversion data		10 days	Mon 6/14/21	Thu 6/24/21	139
1.1.4.2.2	System Testing Support		4 days	Wed 9/8/21	Mon 9/13/21	144
1.1.4.2.3	Monthly end to end conversion testing Iteration Month 1		6 days	Thu 6/24/21	Thu 7/1/21	166
1.1.4.2.4	Review Conversion Results and Reconciliation Month 1		6 days	Fri 7/2/21	Mon 7/12/21	168
1.1.4.2.5	Monthly end to end conversion testing Iteration Month 2		6 days	Mon 7/12/21	Mon 7/19/21	169
1.1.4.2.6	Review Conversion Results and Reconciliation Month 2		6 days	Mon 7/19/21	Mon 7/26/21	170
1.1.4.2.7	Monthly end to end conversion testing Iteration Month 3		6 days	Mon 7/26/21	Mon 8/2/21	171
1.1.4.2.8	Review Conversion Results and Reconciliation Month 3		6 days	Tue 8/3/21	Tue 8/10/21	172
1.1.4.2.9	Monthly end to end conversion testing Iteration Month 4		6 days	Tue 8/10/21	Tue 8/17/21	173
1.1.4.2.10	Review Conversion Results and Reconciliation Month 4		6 days	Tue 8/17/21	Tue 8/24/21	174
1.1.4.2.11	Establish Data Conversion Validation Environment		6 days	Tue 8/24/21	Tue 8/31/21	175
1.1.4.3	System & Integration Testing		186 days	Thu 8/19/21	Tue 4/12/22	
1.1.4.3.1	Conduct/Update Testing Plan if needed		34 days	Thu 8/19/21	Fri 10/1/21	143
1.1.4.3.2	Create Test Cases and Scripts		40 days	Wed 9/8/21	Wed 10/27/21	146SS
1.1.4.3.3	Integration Test Iterations		145 days	Fri 9/10/21	Mon 3/14/22	
1.1.4.3.3.1	Conduct Iteration Integration Testing - Release 1		10 days	Fri 9/10/21	Wed 9/22/21	141FS+2 days

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.1.4.3.3.2	Conduct Iteration Integration Testing - Release 2		10 days	Thu 11/4/21	Wed 11/17/21	145FS+2 days
1.1.4.3.3.3	Conduct Iteration Integration Testing - Release 3		10 days	Wed 1/5/22	Mon 1/17/22	149FS+2 days
1.1.4.3.3.4	Conduct Iteration Integration Testing - Release 4		10 days	Tue 3/1/22	Mon 3/14/22	153FS+2 days
1.1.4.3.4	Perform System Testing with Core environment		157 days	Fri 9/24/21	Tue 4/12/22	
1.1.4.3.4.1	Conduct System Testing - Release 1		10 days	Fri 9/24/21	Thu 10/7/21	181FS+2 days
1.1.4.3.4.2	Conduct System Testing - Release 2		10 days	Fri 11/19/21	Fri 12/3/21	182FS+2 days
1.1.4.3.4.3	Conduct System Testing - Release 3		10 days	Wed 1/19/22	Tue 2/1/22	183FS+2 days
1.1.4.3.4.4	Conduct System Testing - Release 4		10 days	Tue 3/15/22	Mon 3/28/22	184FS+2 days
1.1.4.3.4.5	Collect System Test Results		22 days	Tue 3/15/22	Tue 4/12/22	189SS
1.1.4.3.5	Create and Submit Updated Penetration Test Report	SEC15	50 days	Fri 11/19/21	Tue 1/25/22	143,234SS-6.36 mons
1.1.4.4	UAT and Implementation Testing		214.14 days	Mon 7/12/21	Wed 4/6/22	
1.1.4.4.1	Complete UAT Checklist		45 days	Wed 7/14/21	Wed 9/8/21	141SS
1.1.4.4.2	Execute Conversion UAT		10 days	Mon 7/12/21	Thu 7/22/21	169
1.1.4.4.3	Execute UAT		140 days	Tue 10/12/21	Wed 4/6/22	
1.1.4.4.3.1	Conduct Iteration UAT - Release 1		20 days	Tue 10/12/21	Thu 11/4/21	162,186FS+3 days,194,193
1.1.4.4.3.2	Conduct Iteration UAT - Release 2		20 days	Wed 11/17/21	Tue 12/14/21	182,196FS+3 days
1.1.4.4.3.3	Conduct Iteration UAT - Release 3		20 days	Mon 1/17/22	Thu 2/10/22	183,197FS+3 days
1.1.4.4.3.4	Conduct Iteration UAT - Release 4		20 days	Mon 3/14/22	Wed 4/6/22	184,198FS+10 days
1.1.4.4.4	Execute Performance Test		45 days	Tue 10/12/21	Wed 12/8/21	195SS
1.1.4.5	Disaster Recovery Plan		162.14 days	Mon 9/13/21	Tue 4/5/22	

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.1.4.5.1	Create Business Continuity and Disaster Recovery Plan DED	DOC08, DOC09, DOC10	5 days	Mon 9/13/21	Mon 9/20/21	165
1.1.4.5.2	Create Business Continuity and Disaster Recovery Plan	DOC08, DOC09, DOC10	22 days	Mon 9/20/21	Fri 10/15/21	202
1.1.4.5.3	Execute DR - Disaster Recovery Activities		22 days	Thu 2/10/22	Wed 3/9/22	198
1.1.4.5.4	Create and Submit Disaster Recovery Test Results Report		22 days	Wed 3/9/22	Tue 4/5/22	204
1.1.4.6	Operational Readiness		106.14 days	Wed 12/8/21	Wed 4/20/22	
1.1.4.6.1	Complete Configuration of Production Environment		5 days	Mon 12/20/21	Mon 12/27/21	120
1.1.4.6.2	Create Implementation and Release Plan		34 days	Wed 12/8/21	Fri 1/21/22	200
1.1.4.6.3	Conduct 90-Day Operational Readiness Review		1 day	Tue 2/22/22	Wed 2/23/22	234FS-68.57 days
1.1.4.6.4	Conduct 60-Day Operational Readiness Review		1 day	Tue 3/22/22	Wed 3/23/22	234FS-45.71 days
1.1.4.6.5	Conduct 30-Day Operational Readiness Review		1 day	Tue 4/19/22	Wed 4/20/22	234FS-22.86 days
1.1.4.6.6	Conduct Lessons Learned- Testing Phase		1 day	Wed 4/6/22	Thu 4/7/22	192
1.1.5	Phase 5: Deployment/Implementation/Certification		148 days	Wed 12/8/21	Thu 6/9/22	
1.1.5.1	Deploy/Implement/Certification Tasks		15 days	Wed 4/6/22	Mon 4/25/22	
1.1.5.1.1	Deploy to Production environment- Member Portal		15 days	Wed 4/6/22	Mon 4/25/22	207,208SS,195

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.1.5.1.2	Deploy to Production environment-Provider Portal		15 days	Wed 4/6/22	Mon 4/25/22	207,208SS,195
1.1.5.1.3	Deploy to Production environment-Agency Portal		15 days	Wed 4/6/22	Mon 4/25/22	207,208SS,195
1.1.5.1.4	Deploy to Production environment-Customer Service Portal		15 days	Wed 4/6/22	Mon 4/25/22	207,208SS,195
1.1.5.1.5	Deploy to Production environment-Claims & Encounter Processing		15 days	Wed 4/6/22	Mon 4/25/22	207,208SS,195
1.1.5.1.6	Deploy to Production environment-Fiscal Management		15 days	Wed 4/6/22	Mon 4/25/22	207,208SS,195
1.1.5.2	Risk Assessments		15 days	Wed 12/8/21	Tue 12/28/21	
1.1.5.2.1	Update Risk Assessments	SEC11	15 days	Wed 12/8/21	Tue 12/28/21	208SS
1.1.5.3	Onboard Operations staff		45 days	Wed 3/9/22	Tue 5/3/22	164
1.1.5.4	Conversion Go-Live		34 days	Wed 4/6/22	Tue 5/17/22	
1.1.5.4.1	Conversion Monthly E2E Iterations Go-Live Month 1		12 days	Wed 4/6/22	Thu 4/21/22	192
1.1.5.4.2	Exception Reporting and Reconciliation Go-Live Month 1		5 days	Thu 4/21/22	Wed 4/27/22	225
1.1.5.4.3	Phase Conversion Check Point		11 days	Wed 4/27/22	Wed 5/11/22	226
1.1.5.4.4	Create and Submit Data Conversion Results Report		5 days	Wed 5/11/22	Mon 5/16/22	227
1.1.5.5	Deploy System		27.14 days	Mon 5/9/22	Thu 6/9/22	
1.1.5.5.1	Conduct Go/No Go meeting		1 day	Wed 5/11/22	Wed 5/11/22	208FS+2 wks,192FS+2 wks,201FS+2 wks,227
1.1.5.5.2	Conduct Review of Operational Readiness		1 day	Thu 5/12/22	Thu 5/12/22	230
1.1.5.5.3	Milestone: Certification R2 OMR - Operational Readiness Review (OMR) -		0 days	Mon 5/9/22	Mon 5/9/22	1257

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
	Complete (See Certification Schedule Section)					
1.1.5.5.4	Deploy Core environment -Wipro EMaaS to Production		1 day	Sat 5/14/22	Mon 5/16/22	230FS+3 days
1.1.5.5.5	Milestone: Core System Implemented		0 days	Mon 5/16/22	Mon 5/16/22	234
1.1.5.5.6	Project Closure		20 days	Mon 5/16/22	Thu 6/9/22	234
1.1.6	Phase 6: Operations and Maintenance		2974 days	Mon 5/16/22	Fri 5/14/32	
1.1.6.1	Post-Implementation Support		34 days	Mon 5/16/22	Tue 6/28/22	234
1.1.6.2	Milestone: R3 CFR - Final Certification Review (CFR) - Complete (See Certification Schedule Section)		0 days	Tue 12/20/22	Tue 12/20/22	1394
1.1.6.3	Documentation		68 days	Mon 5/16/22	Tue 8/9/22	
1.1.6.3.1	Update Standard Operational Procedures(SOP) and User Guides/Manuals		68 days	Mon 5/16/22	Tue 8/9/22	235
1.1.6.3.2	Update Operational Procedures		34 days	Mon 5/16/22	Tue 6/28/22	241SS
1.1.6.4	Required Reports		30 days	Mon 5/16/22	Wed 6/22/22	
1.1.6.4.1	Monthly Project Summary Report	PMT17	22 days	Mon 5/16/22	Mon 6/13/22	235
1.1.6.4.2	Annual Risk Assessment and Security audit Report	SEC11	23 days	Mon 5/16/22	Tue 6/14/22	235
1.1.6.4.3	Update Annual Project Management Documents (DR, BCCP, etc.)	DOC*	24 days	Mon 5/16/22	Wed 6/15/22	235
1.1.6.4.4	Annual Subcontractor Usage Report	SUB05	23 days	Mon 5/16/22	Tue 6/14/22	235
1.1.6.4.5	Annual 3rd Party Penetration Audit Report	SEC15	23 days	Mon 5/16/22	Tue 6/14/22	235
1.1.6.4.6	Monthly System Enhancement Pool Report	PMT29	23 days	Mon 5/16/22	Tue 6/14/22	235
1.1.6.4.7	Monthly infrastructure review	SEC72	23 days	Mon 5/16/22	Tue 6/14/22	235
1.1.6.4.8	Produce Annual DR Test Report	OMC03	23 days	Mon 5/16/22	Tue 6/14/22	235

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.1.6.4.9	Annual Report - Service Organizational Control (SOC) 1 Type II	SEC83	30 days	Mon 5/16/22	Wed 6/22/22	235
1.1.6.5	Conduct O&M		2974 days	Mon 5/16/22	Fri 5/14/32	
1.1.6.5.1	O&M Hours Year 1		290 days	Mon 5/16/22	Tue 5/16/23	
1.1.6.5.1.1	System Enhancement Pool - Core		290 days	Mon 5/16/22	Tue 5/16/23	234
1.1.6.5.1.2	O&M Overall Support		290 days	Mon 5/16/22	Tue 5/16/23	234
1.1.6.5.2	O&M Hours Year 2		300 days	Tue 5/16/23	Thu 5/16/24	
1.1.6.5.2.1	System Enhancement Pool - Core		300 days	Tue 5/16/23	Thu 5/16/24	255
1.1.6.5.2.2	O&M Overall Support		300 days	Tue 5/16/23	Thu 5/16/24	255
1.1.6.5.3	O&M Hours Year 3		298 days	Thu 5/16/24	Fri 5/16/25	
1.1.6.5.3.1	System Enhancement Pool - Core		298 days	Thu 5/16/24	Fri 5/16/25	258
1.1.6.5.3.2	O&M Overall Support		298 days	Thu 5/16/24	Fri 5/16/25	258
1.1.6.5.4	O&M Hours Year 4		298 days	Fri 5/16/25	Mon 5/18/26	
1.1.6.5.4.1	System Enhancement Pool - Core		298 days	Fri 5/16/25	Mon 5/18/26	261
1.1.6.5.4.2	O&M Overall Support		298 days	Fri 5/16/25	Mon 5/18/26	261
1.1.6.5.5	O&M Hours Year 5		298 days	Mon 5/18/26	Mon 5/17/27	
1.1.6.5.5.1	System Enhancement Pool - Core		298 days	Mon 5/18/26	Mon 5/17/27	264
1.1.6.5.5.2	O&M Overall Support		298 days	Mon 5/18/26	Mon 5/17/27	264
1.1.6.5.6	O&M Hours Year 6		298 days	Tue 5/18/27	Tue 5/16/28	
1.1.6.5.6.1	System Enhancement Pool - Core		298 days	Tue 5/18/27	Tue 5/16/28	267
1.1.6.5.6.2	O&M Overall Support		298 days	Tue 5/18/27	Tue 5/16/28	267
1.1.6.5.7	O&M Hours Year 7		298 days	Tue 5/16/28	Wed 5/16/29	
1.1.6.5.7.1	System Enhancement Pool - Core		298 days	Tue 5/16/28	Wed 5/16/29	270
1.1.6.5.7.2	O&M Overall Support		298 days	Tue 5/16/28	Wed 5/16/29	270
1.1.6.5.8	O&M Hours Year 8		298 days	Wed 5/16/29	Thu 5/16/30	
1.1.6.5.8.1	System Enhancement Pool - Core		298 days	Wed 5/16/29	Thu 5/16/30	273
1.1.6.5.8.2	O&M Overall Support		298 days	Wed 5/16/29	Thu 5/16/30	273
1.1.6.5.9	O&M Hours Year 9		298 days	Thu 5/16/30	Thu 5/15/31	
1.1.6.5.9.1	System Enhancement Pool - Core		298 days	Thu 5/16/30	Thu 5/15/31	276

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.1.6.5.9.2	O&M Overall Support		298 days	Thu 5/16/30	Thu 5/15/31	276
1.1.6.5.10	O&M Hours Year 10		298 days	Fri 5/16/31	Fri 5/14/32	
1.1.6.5.10.1	System Enhancement Pool - Core		298 days	Fri 5/16/31	Fri 5/14/32	279
1.1.6.5.10.2	O&M Overall Support		298 days	Fri 5/16/31	Fri 5/14/32	279
1.1.7	Phase 7: Turnover		366.14 days	Thu 5/16/30	Thu 8/7/31	
1.1.7.1	Lessons Learned Document		22 days	Fri 5/16/31	Thu 6/12/31	
1.1.7.1.1	Conduct lessons learned - Turnover		22 days	Fri 5/16/31	Thu 6/12/31	278
1.1.7.2	Turnover Plan		30 days	Thu 5/16/30	Fri 6/21/30	
1.1.7.2.1	Create and Submit Turnover Plan DED	DOC37	5 days	Thu 5/16/30	Wed 5/22/30	278SS
1.1.7.2.2	Create and Submit Turnover Plan	DOC37	25 days	Wed 5/22/30	Fri 6/21/30	288
1.1.7.3	Execute Turnover Plan		366.14 days	Thu 5/16/30	Thu 8/7/31	
1.1.7.3.1	Send Notification of Turnover		12 days	Thu 5/16/30	Thu 5/30/30	278SS
1.1.7.3.2	Perform Monthly Turnover Report		12 days	Thu 5/30/30	Fri 6/14/30	291
1.1.7.3.3	Provide Solution Documentation		12 days	Thu 11/14/30	Fri 11/29/30	291FS+137.14 days
1.1.7.3.4	Provide Solution Application and Data		15 days	Fri 6/6/31	Wed 6/25/31	293FS+154.29 days
1.1.7.3.5	Provide Turnover Training		15 days	Wed 7/2/31	Mon 7/21/31	296
1.1.7.3.6	Perform Data Destruction -State Data from Systems and Backup		15 days	Fri 6/13/31	Wed 7/2/31	294SS+5.71 days
1.1.7.3.7	Milestone: Turnover Activities Complete		0 days	Mon 7/21/31	Mon 7/21/31	295
1.1.7.3.8	Create and Submit Turnover Results Report		15 days	Mon 7/21/31	Thu 8/7/31	297
1.1.8	DDI System Enhancement Core Pool Hours	OMC30	24.03 mons	Fri 8/14/20	Thu 6/9/22	15
1.2	Option A- Financial		3296.29 days	Thu 4/8/21	Mon 5/17/32	
1.2.1	Phase 1: Initiation - Start Up/Planning/Infrastructure/Conversion		169 days	Thu 4/8/21	Fri 11/5/21	
1.2.1.1	Phase 1.1: Start Up		62 days	Fri 5/14/21	Mon 8/2/21	

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.2.1.1.1	Milestone: Project Start Date		0 days	Fri 5/14/21	Fri 5/14/21	234FS-367 edays
1.2.1.1.2	Prepare Technology Matrix		10 days	Fri 5/14/21	Thu 5/27/21	303
1.2.1.1.3	Create Personnel Background Check Attestation	KR19	17 days	Fri 5/14/21	Mon 6/7/21	303
1.2.1.1.4	Prepare Subcontractor Usage Report		22 days	Fri 5/14/21	Fri 6/11/21	303
1.2.1.1.5	Prepare Monthly Status Report Template	PMT17	10 days	Fri 5/14/21	Thu 5/27/21	303
1.2.1.1.6	Prepare Weekly Status Report Template		10 days	Fri 5/14/21	Thu 5/27/21	303
1.2.1.1.7	Collaborate and Prepare Kickoff Materials with Subcontractors & Partners		30 days	Fri 5/14/21	Tue 6/22/21	303
1.2.1.1.8	Conduct Project Kickoff with Agency		5 days	Tue 6/22/21	Tue 6/29/21	309
1.2.1.1.9	DOC01 - Update & Deliver System Security Plan DED	DOC01	5 days	Tue 6/29/21	Tue 7/6/21	310
1.2.1.1.10	DOC01 - Update & Deliver System Security Plan	DOC01	15 days	Tue 7/6/21	Fri 7/23/21	311
1.2.1.1.11	Update Business Rules Catalog DED	BR03	5 days	Tue 6/29/21	Tue 7/6/21	310
1.2.1.1.12	Update Business Rules Catalog	BR03	20 days	Tue 7/6/21	Thu 7/29/21	313
1.2.1.1.13	Update User Documentation DED	DOC07	5 days	Tue 6/29/21	Tue 7/6/21	310
1.2.1.1.14	Update User Documentation	DOC07	22 days	Tue 7/6/21	Mon 8/2/21	315
1.2.1.2	Phase 1.2: Planning		166 days	Thu 4/8/21	Tue 11/2/21	
1.2.1.2.1	Update Project Management Plan DED	PMT18	5 days	Fri 5/14/21	Thu 5/20/21	303
1.2.1.2.2	Update & Submit Project Management Plan	PMT18	35 days	Thu 5/20/21	Tue 7/6/21	318
1.2.1.2.3	Update & Submit Project Work Plan	PMT36	50 days	Fri 5/14/21	Mon 7/19/21	303
1.2.1.2.4	Update & Submit Project Plan baseline		5 days	Mon 7/19/21	Fri 7/23/21	320,310

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.2.1.2.5	Update & Submit -Risk Management Plan	DOC38	22 days	Tue 6/29/21	Tue 7/27/21	310
1.2.1.2.6	Update Risk Assessment DED	SEC11	5 days	Tue 6/29/21	Tue 7/6/21	310
1.2.1.2.7	Update & Submit DED-Issue Management Plan	DOC40	5 days	Tue 6/29/21	Tue 7/6/21	310
1.2.1.2.8	Update & Submit -Issue Management Plan	DOC40	20 days	Tue 7/6/21	Thu 7/29/21	323
1.2.1.2.9	Update & Submit DED-Communication Plan	DOC15	5 days	Tue 6/29/21	Tue 7/6/21	310
1.2.1.2.10	Update & Submit Approve Communication Plan	DOC15	25 days	Tue 7/6/21	Thu 8/5/21	326
1.2.1.2.11	Update Staffing Plan	DOC24	22 days	Thu 4/8/21	Wed 5/5/21	25,303FS-30 days
1.2.1.2.12	Update & Submit Quality Management Plan	DOC16	22 days	Thu 4/8/21	Wed 5/5/21	25,303FS-30 days
1.2.1.2.13	Update & Submit Hosting Plan		22 days	Thu 4/8/21	Wed 5/5/21	25,303FS-30 days
1.2.1.2.14	Change Management Plan	DOC18	22 days	Thu 4/8/21	Wed 5/5/21	25,303FS-30 days
1.2.1.2.15	Update Annual Subcontractor Usage Report DED	SUB05	5 days	Fri 6/18/21	Thu 6/24/21	310FS-8 days
1.2.1.2.16	Data Dictionary DED	DM11	5 days	Fri 6/18/21	Thu 6/24/21	310FS-8 days
1.2.1.2.17	Update Data Dictionary	DM11	22 days	Thu 6/24/21	Thu 7/22/21	333
1.2.1.2.18	Conceptual Data Model DED	DM145	5 days	Fri 6/18/21	Thu 6/24/21	310FS-8 days
1.2.1.2.19	Update Conceptual Data Model	DM145	22 days	Thu 6/24/21	Thu 7/22/21	335
1.2.1.2.20	Update Annual Penetration Test Report DED	SEC15	5 days	Fri 6/18/21	Thu 6/24/21	310FS-8 days
1.2.1.2.21	Application Configuration and Maintenance Plan DED	DOC04	5 days	Tue 6/29/21	Tue 7/6/21	310

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.2.1.2.22	Update Application Configuration and Maintenance Plan	DOC04	22 days	Tue 7/6/21	Mon 8/2/21	338
1.2.1.2.23	Update Operation, Maintenance and Configuration Plan DED	DOC12 -	5 days	Tue 6/29/21	Tue 7/6/21	310
1.2.1.2.24	Update Operation, Maintenance and Configuration Plan	DOC12 -	22 days	Tue 7/6/21	Mon 8/2/21	340
1.2.1.2.25	System Documentation DED	DOC29	5 days	Tue 6/29/21	Tue 7/6/21	310
1.2.1.2.26	System Documentation	DOC29	35 days	Tue 7/6/21	Wed 8/18/21	342
1.2.1.2.27	Perform Privacy Impact Analysis	SEC68	4 days	Tue 6/29/21	Fri 7/2/21	310
1.2.1.2.28	Update User Interface Style Guide DED	DOC46	5 days	Tue 6/29/21	Tue 7/6/21	310
1.2.1.2.29	Update User Interface Style Guide	DOC46	35 days	Tue 7/6/21	Wed 8/18/21	345
1.2.1.2.30	Update Technology Matrix	DOC44	5 days	Tue 6/29/21	Tue 7/6/21	310
1.2.1.2.31	Update Technical Documentation DED	DOC19	5 days	Tue 9/14/21	Mon 9/20/21	387
1.2.1.2.32	Update Technical Documentation	DOC19	35 days	Mon 9/20/21	Tue 11/2/21	348
1.2.1.2.33	Update & Deliver Master Test Plan DED	DOC26	5 days	Tue 9/14/21	Mon 9/20/21	387
1.2.1.2.34	Update & Deliver Master Test Plan	DOC26	22 days	Mon 9/20/21	Mon 10/18/21	350
1.2.1.2.35	Update Defect Management Plan DED	DOC22	5 days	Tue 9/14/21	Mon 9/20/21	387
1.2.1.2.36	Update & Deliver Defect Management Plan	DOC22	15 days	Mon 9/20/21	Thu 10/7/21	352
1.2.1.3	Phase 1.3: Infrastructure Update (if needed)		10 days	Fri 5/14/21	Thu 5/27/21	303
1.2.1.3.1	Set Up Model Office/Training/Regression Environment		10 days	Fri 5/14/21	Thu 5/27/21	303
1.2.1.3.2	Set Up Development Environment		10 days	Fri 5/14/21	Thu 5/27/21	303
1.2.1.3.3	Set Up Conversion Environment		10 days	Fri 5/14/21	Thu 5/27/21	303
1.2.1.3.4	Set Up Test Environment		10 days	Fri 5/14/21	Thu 5/27/21	303
1.2.1.3.5	Set Up UAT Environment		10 days	Fri 5/14/21	Thu 5/27/21	303

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.2.1.3.6	Set Up Performance/Parallel Environment		10 days	Fri 5/14/21	Thu 5/27/21	303
1.2.1.3.7	Set Up Production Environment		10 days	Fri 5/14/21	Thu 5/27/21	303
1.2.1.4	Phase 1.4: Conversion Start-Up/Preparation		129 days	Thu 5/27/21	Fri 11/5/21	
1.2.1.4.1	Conversion Requirements		27 days	Mon 8/9/21	Fri 9/10/21	
1.2.1.4.1.1	Data Management, Conversion, and Migration Plan DED	DOC03	5 days	Mon 8/9/21	Fri 8/13/21	368
1.2.1.4.1.2	Update Data Management, Conversion, and Migration Plan	DOC03	22 days	Fri 8/13/21	Fri 9/10/21	364
1.2.1.4.2	Setup Conversion/ETL tool		13 days	Thu 5/27/21	Mon 6/14/21	356
1.2.1.4.3	Setup Conversion Repository		22 days	Mon 6/14/21	Mon 7/12/21	366
1.2.1.4.4	Setup protocols for data transmission		22 days	Mon 7/12/21	Mon 8/9/21	367
1.2.1.4.5	Conduct Data Analysis		72 days	Mon 8/9/21	Fri 11/5/21	
1.2.1.4.5.1	Request and Receive Test Data and structures from source environment		15 days	Mon 8/9/21	Thu 8/26/21	356,368
1.2.1.4.5.2	Review of deliverable analysis output files		20 days	Thu 8/26/21	Tue 9/21/21	370
1.2.1.4.5.3	Finalize Source Data Exchange		45 days	Thu 8/26/21	Thu 10/21/21	370
1.2.1.4.5.4	Source Data Analysis		12 days	Thu 10/21/21	Fri 11/5/21	372
1.2.1.5	Phase 1.5: Initial Financial Set Up	RQM01	8 wks	Thu 5/27/21	Mon 7/19/21	355,356
1.2.1.6	Data Configuration		12 days	Thu 8/26/21	Fri 9/10/21	
1.2.1.6.1	Capture Finance Baseline Data Configuration		12 days	Thu 8/26/21	Fri 9/10/21	370
1.2.2	Phase 2: Requirements Phase		126 days	Fri 5/14/21	Wed 10/20/21	
1.2.2.1	Update Training Plan DED	DOC51	5 days	Fri 5/14/21	Thu 5/20/21	303
1.2.2.2	Update Training Plan	DOC51	20 days	Thu 5/20/21	Wed 6/16/21	378
1.2.2.3	Create/Deliver Training Materials		41 days	Wed 6/16/21	Fri 8/6/21	

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.2.2.3.1	Create Train the Trainer Guide		15 days	Wed 6/16/21	Tue 7/6/21	374FS-90 days,379
1.2.2.3.2	Create Web-Based Training		15 days	Tue 7/6/21	Fri 7/23/21	381
1.2.2.3.3	Create Job Aides		15 days	Tue 7/6/21	Fri 7/23/21	381
1.2.2.3.4	Agency Training - System Tools / Application		11 days	Fri 7/23/21	Fri 8/6/21	
1.2.2.3.4.1	UAT Training	TRN14	11 days	Fri 7/23/21	Fri 8/6/21	382
1.2.2.4	Conduct Solution Analysis		60 days	Fri 8/6/21	Wed 10/20/21	
1.2.2.4.1	Conduct Demo: Requirement Validation/Gap Analysis Sessions		30 days	Fri 8/6/21	Tue 9/14/21	
1.2.2.4.1.1	Gather Portal Requirements Gaps		15 days	Fri 8/6/21	Wed 8/25/21	374,380,385
1.2.2.4.1.2	Gather Financial Mgmt Requirements Gaps		15 days	Fri 8/6/21	Wed 8/25/21	388SS
1.2.2.4.1.3	Gather Financial Reporting Requirements Gaps		15 days	Wed 8/25/21	Tue 9/14/21	389
1.2.2.4.2	External Interface Analysis		15 days	Tue 9/14/21	Fri 10/1/21	388,389,390
1.2.2.4.3	Conduct Solution Modeling Sessions		30 days	Wed 8/25/21	Fri 10/1/21	388
1.2.2.4.4	Update and Deliver Requirements Document and Requirements Traceability Matrix (RTM)	RQM06	15 days	Fri 10/1/21	Wed 10/20/21	391
1.2.3	Phase 3: Develop/Build/Configuration/Conversion Phase		136 days	Fri 8/6/21	Thu 1/27/22	
1.2.3.1	Create Document Deliverables		74 days	Fri 8/6/21	Fri 11/5/21	
1.2.3.1.1	Update System Design Documentation DED	DOC14	5 days	Tue 9/14/21	Mon 9/20/21	387
1.2.3.1.2	Update System Design Documentation	DOC14	22 days	Mon 9/20/21	Mon 10/18/21	396
1.2.3.1.3	Update & Deliver System Test Plan DED	DOC28	5 days	Fri 8/6/21	Thu 8/12/21	388SS

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.2.3.1.4	Update & Deliver System Test Plan	DOC28	22 days	Thu 8/12/21	Thu 9/9/21	398
1.2.3.1.5	Update Solution Architecture DED	DOC21	5 days	Tue 9/14/21	Mon 9/20/21	387
1.2.3.1.6	Update & Deliver Solution Architecture Document - Technical	DOC21	22 days	Mon 9/20/21	Mon 10/18/21	400
1.2.3.1.7	Update & Deliver Operations, Maintenance and Config plan		22 days	Tue 9/14/21	Mon 10/11/21	387
1.2.3.1.8	Update & Deliver System Security Plan DED	DOC01	22 days	Tue 9/14/21	Mon 10/11/21	387
1.2.3.1.9	Update & Deliver System Security Plan	DOC01	22 days	Mon 10/11/21	Fri 11/5/21	403
1.2.3.1.10	Update Module Implementation Plan DED	DOC50 -	5 days	Tue 9/14/21	Mon 9/20/21	387
1.2.3.1.11	Update Module Implementation Plan	DOC50 -	22 days	Mon 9/20/21	Mon 10/18/21	405
1.2.3.2	Conversion Design/Config/Conv		90 days	Wed 8/25/21	Fri 12/17/21	
1.2.3.2.1	Prepare templates for mapping		15 days	Wed 8/25/21	Tue 9/14/21	392SS
1.2.3.2.2	Develop source to target mapping		15 days	Tue 9/14/21	Fri 10/1/21	408
1.2.3.2.3	Conduct review - Agency		15 days	Fri 10/1/21	Wed 10/20/21	409
1.2.3.2.4	Conduct review - Incumbent		15 days	Wed 10/20/21	Mon 11/8/21	410
1.2.3.2.5	Complete - Data Conversion Mapping		15 days	Mon 11/8/21	Mon 11/29/21	411
1.2.3.2.6	Conversion Development and testing		30 days	Mon 11/8/21	Fri 12/17/21	412SS
1.2.3.3	Configure Financial Solution		105 days	Tue 9/14/21	Wed 1/26/22	
1.2.3.3.1	Release 1		45 days	Tue 9/14/21	Mon 11/8/21	
1.2.3.3.1.1	Configure Financial - Sprint 1		15 days	Tue 9/14/21	Fri 10/1/21	388,399,392S S+15 days
1.2.3.3.1.2	Configure Financial - Sprint 2		15 days	Fri 10/1/21	Wed 10/20/21	416
1.2.3.3.1.3	Configure Financial - Sprint 3		15 days	Wed 10/20/21	Mon 11/8/21	417
1.2.3.3.2	Release 2		45 days	Mon 11/8/21	Fri 1/7/22	
1.2.3.3.2.1	Configure Financial - Sprint 4		15 days	Mon 11/8/21	Mon 11/29/21	418
1.2.3.3.2.2	Configure Financial - Sprint 5		15 days	Tue 11/30/21	Fri 12/17/21	420
1.2.3.3.2.3	Configure Financial - Sprint 6		15 days	Fri 12/17/21	Fri 1/7/22	421

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.2.3.3.3	Release 3		15 days	Fri 1/7/22	Wed 1/26/22	
1.2.3.3.3.1	Configure Financial - Sprint 7		15 days	Fri 1/7/22	Wed 1/26/22	422
1.2.3.4	Conduct Lessons Learned- Design/Build/Config Phase		1 day	Wed 1/26/22	Thu 1/27/22	424
1.2.4	Phase 4: Testing Phase		158.57 days	Fri 10/1/21	Wed 4/20/22	
1.2.4.1	Conversion System Test		39 days	Fri 12/17/21	Mon 2/7/22	
1.2.4.1.1	Reload Conversion data		5 days	Fri 12/17/21	Thu 12/23/21	413
1.2.4.1.2	System Testing Support		4 days	Thu 12/23/21	Wed 12/29/21	428
1.2.4.1.3	Monthly end to end conversion testing Iteration Month 1		6 days	Thu 12/30/21	Fri 1/7/22	429
1.2.4.1.4	Review Conversion Results and Reconciliation Month 1		6 days	Fri 1/7/22	Fri 1/14/22	430
1.2.4.1.5	Monthly end to end conversion testing Iteration Month 2		6 days	Fri 1/14/22	Fri 1/21/22	431
1.2.4.1.6	Review Conversion Results and Reconciliation Month 2		6 days	Fri 1/21/22	Fri 1/28/22	432
1.2.4.1.7	Establish Data Conversion Validation Environment		6 days	Mon 1/31/22	Mon 2/7/22	433
1.2.4.2	System & Integration Testing		105 days	Wed 10/20/21	Thu 3/3/22	
1.2.4.2.1	Conduct/Update Testing Plan if needed		22 days	Wed 10/20/21	Tue 11/16/21	417
1.2.4.2.2	Create Test Cases and Scripts		30 days	Tue 11/30/21	Fri 1/7/22	420
1.2.4.2.3	Conduct Integration Test Iterations		70 days	Mon 11/8/21	Tue 2/8/22	
1.2.4.2.3.1	Conduct Iteration Integration Testing - Release 1		10 days	Mon 11/8/21	Fri 11/19/21	415
1.2.4.2.3.2	Conduct Iteration Integration Testing - Release 2		10 days	Fri 1/7/22	Wed 1/19/22	419
1.2.4.2.3.3	Conduct Iteration Integration Testing - Release 3		10 days	Wed 1/26/22	Tue 2/8/22	423

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.2.4.2.4	Perform System Testing		80 days	Fri 11/19/21	Thu 3/3/22	
1.2.4.2.4.1	Conduct System Testing - Release 1		10 days	Fri 11/19/21	Mon 12/6/21	439,186
1.2.4.2.4.2	Conduct System Testing - Release 2		10 days	Thu 1/20/22	Tue 2/1/22	440,443
1.2.4.2.4.3	Conduct System Testing - Release 3		10 days	Tue 2/8/22	Fri 2/18/22	441,443
1.2.4.2.4.4	Collect System Test Results		20 days	Tue 2/8/22	Thu 3/3/22	441
1.2.4.2.5	Create and Submit Updated Penetration Test Report	SEC15	25 days	Fri 11/19/21	Wed 12/22/21	480SS-6.36 mons
1.2.4.3	UAT and Implementation Testing		156 days	Fri 10/1/21	Mon 4/18/22	
1.2.4.3.1	Complete UAT Checklist		45 days	Fri 10/1/21	Mon 11/29/21	416
1.2.4.3.2	Execute Conversion UAT		57 days	Mon 2/7/22	Mon 4/18/22	427,431
1.2.4.3.3	Execute UAT		95 days	Mon 12/6/21	Mon 4/4/22	
1.2.4.3.3.1	Conduct Iteration UAT - Release 1		20 days	Mon 12/6/21	Thu 12/30/21	449,443,385
1.2.4.3.3.2	Conduct Iteration UAT - Release 2		20 days	Tue 2/1/22	Fri 2/25/22	444,452
1.2.4.3.3.3	Conduct Iteration UAT - Release 3		20 days	Thu 3/10/22	Mon 4/4/22	445,453FS+10 days
1.2.4.3.4	Execute Performance Test		45 days	Mon 12/6/21	Tue 2/1/22	451SS
1.2.4.4	Disaster Recovery Plan		65 days	Fri 1/7/22	Tue 3/29/22	
1.2.4.4.1	Update Business Continuity and Disaster Recovery Plan DED	DOC08, DOC09, DOC10	5 days	Fri 1/7/22	Thu 1/13/22	437
1.2.4.4.2	Update Business Continuity and Disaster Recovery Plan	DOC08, DOC09, DOC10	20 days	Thu 1/13/22	Tue 2/8/22	457
1.2.4.4.3	Execute DR - Disaster Recovery Activities		20 days	Tue 2/8/22	Thu 3/3/22	438
1.2.4.4.4	Create and Submit Disaster Recovery Test Results Report		20 days	Thu 3/3/22	Tue 3/29/22	459
1.2.4.5	Operational Readiness		139.57 days	Tue 10/26/21	Wed 4/20/22	
1.2.4.5.1	Complete Configuration of Production Environment		5 days	Tue 10/26/21	Mon 11/1/21	361FS+120 days

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.2.4.5.2	Create Implementation and Release Plan		34 days	Tue 2/8/22	Mon 3/21/22	438
1.2.4.5.3	Conduct 90-Day Operational Readiness Review		1 day	Tue 2/22/22	Wed 2/23/22	480FS-68.57 days
1.2.4.5.4	Conduct 60-Day Operational Readiness Review		1 day	Tue 3/22/22	Wed 3/23/22	480FS-45.71 days
1.2.4.5.5	Conduct 30-Day Operational Readiness Review		1 day	Tue 4/19/22	Wed 4/20/22	480FS-22.86 days
1.2.4.5.6	Conduct Lessons Learned- Testing Phase		1 day	Tue 2/1/22	Wed 2/2/22	455
1.2.5	Phase 5: Deployment/Implementation/Certification		80.43 days	Tue 2/8/22	Mon 5/16/22	
1.2.5.1	Risk Assessments		15 days	Tue 2/8/22	Fri 2/25/22	
1.2.5.1.1	Update Risk Assessments	SEC11	15 days	Tue 2/8/22	Fri 2/25/22	463SS
1.2.5.2	Conversion Go-Live		20 days	Mon 4/18/22	Wed 5/11/22	
1.2.5.2.1	Conversion Monthly E2E Iterations Go-Live Month 1		10 days	Mon 4/18/22	Thu 4/28/22	448
1.2.5.2.2	Exception Reporting and Reconciliation Go-Live Month 1		5 days	Thu 4/28/22	Thu 5/5/22	472
1.2.5.2.3	Phase Conversion Check Point		5 days	Thu 5/5/22	Wed 5/11/22	473
1.2.5.2.4	Create and Submit Data Conversion Results Report		5 days	Thu 5/5/22	Wed 5/11/22	473
1.2.5.3	Deploy System		7.14 days	Mon 5/9/22	Mon 5/16/22	451
1.2.5.3.1	Conduct Go/No Go meeting		1 day	Wed 5/11/22	Thu 5/12/22	463,471,454, 456
1.2.5.3.2	Conduct Review of Operational Readiness		1 day	Thu 5/12/22	Fri 5/13/22	477

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.2.5.3.3	Milestone: Certification R2 OMR - Operational Readiness Review (OMR) - Complete (See Certification Schedule Section)		0 days	Mon 5/9/22	Mon 5/9/22	1257
1.2.5.3.4	Deploy to Production		1 day	Sat 5/14/22	Mon 5/16/22	477,234SS
1.2.5.3.5	Milestone: Financial System Implemented		0 days	Mon 5/16/22	Mon 5/16/22	480
1.2.6	Phase 6: Operations and Maintenance		2974.86 days	Mon 5/16/22	Mon 5/17/32	
1.2.6.1	Post-Implementation Support		34 days	Mon 5/16/22	Tue 6/28/22	480
1.2.6.2	Milestone: R3 CFR - Final Certification Review (CFR) - Complete (See Certification Schedule Section)		0 days	Tue 12/20/22	Tue 12/20/22	1394
1.2.6.3	Documentation		68 days	Mon 5/16/22	Tue 8/9/22	
1.2.6.3.1	Update Standard Operational Procedures(SOP) and User Guides/Manuals		68 days	Mon 5/16/22	Tue 8/9/22	481
1.2.6.3.2	Update Operational Procedures		34 days	Mon 5/16/22	Tue 6/28/22	486SS
1.2.6.4	Required Reports		24 days	Mon 5/16/22	Wed 6/15/22	
1.2.6.4.1	Monthly Project Summary Report	PMT17	22 days	Mon 5/16/22	Mon 6/13/22	481
1.2.6.4.2	Annual Risk Assessment and Security audit Report	SEC11	23 days	Mon 5/16/22	Tue 6/14/22	481
1.2.6.4.3	Update Annual Project Management Documents (DR, BCCP, etc.)	DOC*	24 days	Mon 5/16/22	Wed 6/15/22	481
1.2.6.4.4	Annual Subcontractor Usage Report	SUB05	23 days	Mon 5/16/22	Tue 6/14/22	481
1.2.6.4.5	Annual 3rd Party Penetration Audit Report	SEC15	23 days	Mon 5/16/22	Tue 6/14/22	481
1.2.6.4.6	Monthly System Enhancement Pool Report	PMT29	23 days	Mon 5/16/22	Tue 6/14/22	481
1.2.6.4.7	Monthly infrastructure review	SEC72	23 days	Mon 5/16/22	Tue 6/14/22	481

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.2.6.4.8	Produce Annual DR Test Report	OMC03	23 days	Mon 5/16/22	Tue 6/14/22	481
1.2.6.5	Conduct O&M		2974.86 days	Mon 5/16/22	Mon 5/17/32	
1.2.6.5.1	O&M Hours Year 1		290 days	Mon 5/16/22	Tue 5/16/23	
1.2.6.5.1.1	System Enhancement Pool - Financial	OMC33	290 days	Mon 5/16/22	Tue 5/16/23	480
1.2.6.5.1.2	O&M Overall Support		12 emons	Mon 5/16/22	Thu 5/11/23	480
1.2.6.5.2	O&M Hours Year 2		300 days	Tue 5/16/23	Thu 5/16/24	
1.2.6.5.2.1	System Enhancement Pool - Financial		300 days	Tue 5/16/23	Thu 5/16/24	499
1.2.6.5.2.2	O&M Overall Support		12 emons	Tue 5/16/23	Fri 5/10/24	499
1.2.6.5.3	O&M Hours Year 3		298 days	Thu 5/16/24	Fri 5/16/25	
1.2.6.5.3.1	System Enhancement Pool - Financial		298 days	Thu 5/16/24	Fri 5/16/25	502
1.2.6.5.3.2	O&M Overall Support		12 emons	Thu 5/16/24	Sun 5/11/25	502
1.2.6.5.4	O&M Hours Year 4		297 days	Fri 5/16/25	Fri 5/15/26	
1.2.6.5.4.1	System Enhancement Pool - Financial		297 days	Fri 5/16/25	Fri 5/15/26	505
1.2.6.5.4.2	O&M Overall Support		12 emons	Fri 5/16/25	Mon 5/11/26	505
1.2.6.5.5	O&M Hours Year 5		297 days	Fri 5/15/26	Fri 5/14/27	
1.2.6.5.5.1	System Enhancement Pool - Financial		297 days	Fri 5/15/26	Fri 5/14/27	508
1.2.6.5.5.2	O&M Overall Support		12 emons	Fri 5/15/26	Mon 5/10/27	508
1.2.6.5.6	O&M Hours Year 6		300 days	Fri 5/14/27	Tue 5/16/28	
1.2.6.5.6.1	System Enhancement Pool - Financial		300 days	Fri 5/14/27	Tue 5/16/28	511
1.2.6.5.6.2	O&M Overall Support		12 emons	Fri 5/14/27	Mon 5/8/28	511
1.2.6.5.7	O&M Hours Year 7		298 days	Tue 5/16/28	Wed 5/16/29	
1.2.6.5.7.1	System Enhancement Pool - Financial		298 days	Tue 5/16/28	Wed 5/16/29	514

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.2.6.5.7.2	O&M Overall Support		12 emons	Tue 5/16/28	Fri 5/11/29	514
1.2.6.5.8	O&M Hours Year 8		298 days	Wed 5/16/29	Thu 5/16/30	
1.2.6.5.8.1	System Enhancement Pool - Financial		298 days	Wed 5/16/29	Thu 5/16/30	517
1.2.6.5.8.2	O&M Overall Support		12 emons	Wed 5/16/29	Sat 5/11/30	517
1.2.6.5.9	O&M Hours Year 9		298 days	Thu 5/16/30	Thu 5/15/31	
1.2.6.5.9.1	System Enhancement Pool - Financial		298 days	Thu 5/16/30	Thu 5/15/31	520
1.2.6.5.9.2	O&M Overall Support		12 emons	Thu 5/16/30	Sun 5/11/31	520
1.2.6.5.10	O&M Hours Year 10		299 days	Thu 5/15/31	Mon 5/17/32	
1.2.6.5.10.1	System Enhancement Pool - Financial		298 days	Fri 5/16/31	Fri 5/14/32	523
1.2.6.5.10.2	O&M Overall Support		298 days	Fri 5/16/31	Fri 5/14/32	523
1.2.7	Phase 7: Turnover		366.14 days	Thu 5/16/30	Thu 8/7/31	
1.2.7.1	Lessons Learned Document		22.86 days	Thu 5/15/31	Thu 6/12/31	
1.2.7.1.1	Conduct lessons learned - Turnover		22.86 days	Thu 5/15/31	Thu 6/12/31	522
1.2.7.2	Turnover Plan		25 days	Thu 5/16/30	Fri 6/14/30	
1.2.7.2.1	Create and Submit Turnover Plan DED	DOC37	5 days	Thu 5/16/30	Wed 5/22/30	522SS
1.2.7.2.2	Create and Submit Turnover Plan	DOC37	20 days	Wed 5/22/30	Fri 6/14/30	532
1.2.7.3	Execute Turnover Plan		366.14 days	Thu 5/16/30	Thu 8/7/31	
1.2.7.3.1	Send Notification of Turnover		12 days	Thu 5/16/30	Thu 5/30/30	522SS
1.2.7.3.2	Perform Monthly Turnover Report		12 days	Thu 5/30/30	Fri 6/14/30	535
1.2.7.3.3	Provide Solution Documentation		12 days	Thu 11/14/30	Fri 11/29/30	535FS+137.14 days
1.2.7.3.4	Provide Solution Application and Data		15 days	Fri 6/6/31	Wed 6/25/31	537FS+154.29 days
1.2.7.3.5	Provide Turnover Training		15 days	Wed 7/2/31	Mon 7/21/31	540
1.2.7.3.6	Perform Data Destruction -State Data from Systems and Backup		15 days	Fri 6/13/31	Wed 7/2/31	538SS+5.71 days

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.2.7.3.7	Milestone: Turnover Activities Complete		0 days	Mon 7/21/31	Mon 7/21/31	539
1.2.7.3.8	Create and Submit Turnover Results Report		15 days	Mon 7/21/31	Thu 8/7/31	541
1.2.8	System Enhancement Pool Hours for DDI- Option A - Financial	OMC32	10 mons	Fri 8/13/21	Mon 5/16/22	302
1.3	Option B - Call Center		3115.14 days	Fri 11/19/21	Fri 5/14/32	
1.3.1	Phase 1: Initiation - Start Up/Planning/Infrastructure/Conversion		47 days	Fri 11/19/21	Fri 1/21/22	
1.3.1.1	Phase 1.1: Start Up		35 days	Fri 11/19/21	Thu 1/6/22	
1.3.1.1.1	Milestone: Execute Contract Award		0 days	Fri 11/19/21	Fri 11/19/21	234SS-28 wks
1.3.1.1.2	Prepare Technology Matrix		10 days	Fri 11/19/21	Fri 12/3/21	547
1.3.1.1.3	Create Personnel Background Check Attestation	KR19	17 days	Fri 11/19/21	Mon 12/13/21	547
1.3.1.1.4	Prepare Subcontractor Usage Report		10 days	Fri 11/19/21	Fri 12/3/21	547
1.3.1.1.5	Prepare Monthly Status Report Template	PMT17	10 days	Fri 11/19/21	Fri 12/3/21	547
1.3.1.1.6	Prepare Weekly Status Report Template		10 days	Fri 11/19/21	Fri 12/3/21	547
1.3.1.1.7	Collaborate and Prepare Kickoff Materials with Subcontractors & Partners		30 days	Fri 11/19/21	Thu 12/30/21	547
1.3.1.1.8	Conduct Project Kickoff with Agency		5 days	Thu 12/30/21	Thu 1/6/22	553
1.3.1.1.9	DOC01 - Update & Deliver System Security Plan DED	DOC01	5 days	Fri 11/19/21	Mon 11/29/21	547
1.3.1.1.10	DOC01 - Update & Deliver System Security Plan	DOC01	15 days	Mon 11/29/21	Thu 12/16/21	555
1.3.1.1.11	Update Business Rules Catalog DED	BR03	5 days	Fri 11/19/21	Mon 11/29/21	547
1.3.1.1.12	Update Business Rules Catalog	BR03	20 days	Mon 11/29/21	Wed 12/22/21	557

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.3.1.1.13	Update User Documentation DED	DOC07	5 days	Fri 11/19/21	Mon 11/29/21	547
1.3.1.1.14	Update User Documentation	DOC07	22 days	Mon 11/29/21	Mon 12/27/21	559
1.3.1.2	Phase 1.2: Planning		47 days	Fri 11/19/21	Fri 1/21/22	
1.3.1.2.1	Update (if needed) Project Management Plan DED	PMT18	5 days	Fri 11/19/21	Mon 11/29/21	25FS-8 days,547
1.3.1.2.2	Update (if needed) & Submit Project Management Plan	PMT18	20 days	Mon 11/29/21	Wed 12/22/21	562
1.3.1.2.3	Update (if needed) & Submit Project Work Plan	PMT36	30 days	Fri 11/19/21	Thu 12/30/21	25FS-8 days,547
1.3.1.2.4	Update (if needed) & Submit Project Plan baseline		12 days	Thu 1/6/22	Fri 1/21/22	554,564
1.3.1.2.5	Update (if needed) & Submit-Risk Management Plan	DOC38	15 days	Fri 11/19/21	Fri 12/10/21	547
1.3.1.2.6	Update (if needed) Risk Assessment DED	SEC11	5 days	Fri 11/19/21	Mon 11/29/21	547
1.3.1.2.7	Update (if needed) & Submit DED-Issue Management Plan	DOC40	5 days	Fri 11/19/21	Mon 11/29/21	547
1.3.1.2.8	Update (if needed) & Submit -Issue Management Plan	DOC40	20 days	Mon 11/29/21	Wed 12/22/21	567
1.3.1.2.9	Update (if needed) & Submit DED-Communication Plan	DOC15	5 days	Fri 11/19/21	Mon 11/29/21	25,547
1.3.1.2.10	Update (if needed) & Submit Approve Communication Plan	DOC15	25 days	Mon 11/29/21	Thu 12/30/21	570
1.3.1.2.11	Update (if needed) Staffing Plan	DOC24	30 days	Fri 11/19/21	Thu 12/30/21	25,547
1.3.1.2.12	Update (if needed) & Submit Quality Management Plan	DOC16	30 days	Fri 11/19/21	Thu 12/30/21	25,547
1.3.1.2.13	Update (if needed) & Submit Hosting Plan		30 days	Fri 11/19/21	Thu 12/30/21	25,547
1.3.1.2.14	Change Management Plan	DOC18	20 days	Fri 11/19/21	Thu 12/16/21	25,547

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.3.1.2.15	Update (if needed) Annual Subcontractor Usage Report DED	SUB05	5 days	Mon 12/27/21	Tue 1/4/22	554FS-8 days
1.3.1.2.16	Update (if needed) Annual Penetration Test Report DED	SEC15	5 days	Mon 12/27/21	Tue 1/4/22	554FS-8 days
1.3.1.2.17	Application Configuration and Maintenance Plan DED	DOC04	5 days	Fri 11/19/21	Mon 11/29/21	547
1.3.1.2.18	Update (if needed) Application Configuration and Maintenance Plan	DOC04	22 days	Mon 11/29/21	Mon 12/27/21	578
1.3.1.2.19	Update (if needed) Operation, Maintenance and Configuration Plan DED	DOC12 -	5 days	Fri 11/19/21	Mon 11/29/21	547
1.3.1.2.20	Update (if needed) Operation, Maintenance and Configuration Plan	DOC12 -	22 days	Mon 11/29/21	Mon 12/27/21	580
1.3.1.2.21	System Documentation DED	DOC29	5 days	Fri 11/19/21	Mon 11/29/21	547
1.3.1.2.22	System Documentation	DOC29	20 days	Mon 11/29/21	Wed 12/22/21	582
1.3.1.2.23	Perform Privacy Impact Analysis	SEC68	4 days	Fri 11/19/21	Wed 11/24/21	547
1.3.1.2.24	Update (if needed) User Interface Style Guide DED	DOC46	5 days	Fri 11/19/21	Mon 11/29/21	547
1.3.1.2.25	Update (if needed) User Interface Style Guide	DOC46	35 days	Mon 11/29/21	Thu 1/13/22	585
1.3.1.2.26	Update (if needed) Technology Matrix	DOC44	5 days	Fri 11/19/21	Mon 11/29/21	547
1.3.1.3	Phase 1.3: Infrastructure Telephony Set Up		40 days	Fri 11/19/21	Thu 1/13/22	547
1.3.1.3.1	Set Up Sandbox Environment		10 days	Fri 11/19/21	Fri 12/3/21	547
1.3.1.3.2	Set Up Development Environment		10 days	Fri 11/19/21	Fri 12/3/21	547
1.3.1.3.3	Set Up Test Environment		10 days	Fri 12/3/21	Thu 12/16/21	590
1.3.1.3.4	Set Up UAT Environment		10 days	Thu 12/16/21	Thu 12/30/21	591
1.3.1.3.5	Set Up Production Environment		10 days	Thu 12/30/21	Thu 1/13/22	592
1.3.2	Phase 2: Requirements Phase		27 days	Mon 12/27/21	Mon 1/31/22	

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.3.2.1	Conduct Solution Analysis		27 days	Mon 12/27/21	Mon 1/31/22	
1.3.2.1.1	Conduct Discovery Analysis Sessions		10 days	Thu 1/6/22	Wed 1/19/22	
1.3.2.1.1.1	Gather and Confirm Call Center requirements & Gaps		5 days	Thu 1/6/22	Thu 1/13/22	554,583
1.3.2.1.1.2	External Interface Analysis		5 days	Thu 1/13/22	Wed 1/19/22	597
1.3.2.1.2	Update (if needed) Data Dictionary DED	DM11	5 days	Mon 12/27/21	Tue 1/4/22	554FS-8 days
1.3.2.1.3	Update (if needed) Data Dictionary	DM11	22 days	Tue 1/4/22	Mon 1/31/22	599
1.3.2.1.4	Update (if needed) Conceptual Data Model DED	DM145	5 days	Mon 12/27/21	Tue 1/4/22	554FS-8 days
1.3.2.1.5	Update (if needed) Conceptual Data Model	DM145	22 days	Tue 1/4/22	Mon 1/31/22	601
1.3.3	Phase 3: Deploy to Production environment- and Develop/Build/Configuration/Conversion Phase		70 days	Wed 1/19/22	Thu 4/14/22	
1.3.3.1	Create Document Deliverables		40 days	Wed 1/19/22	Wed 3/9/22	
1.3.3.1.1	Update (if needed) System Design Documentation DED	DOC14	5 days	Wed 1/19/22	Tue 1/25/22	596
1.3.3.1.2	Update (if needed) System Design Documentation	DOC14	35 days	Tue 1/25/22	Wed 3/9/22	605
1.3.3.1.3	Update (if needed) Technical Documentation DED	DOC19	5 days	Wed 1/19/22	Tue 1/25/22	596
1.3.3.1.4	Update (if needed) Technical Documentation	DOC19	35 days	Tue 1/25/22	Wed 3/9/22	607
1.3.3.1.5	Update (if needed) & Deliver Master Test Plan DED	DOC26	5 days	Wed 1/19/22	Tue 1/25/22	596
1.3.3.1.6	Update (if needed) & Deliver Master Test Plan	DOC26	34 days	Tue 1/25/22	Tue 3/8/22	609

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.3.3.1.7	Update (if needed) & Deliver System Test Plan DED	DOC28	5 days	Wed 1/19/22	Tue 1/25/22	596
1.3.3.1.8	Update (if needed) & Deliver System Test Plan	DOC28	34 days	Tue 1/25/22	Tue 3/8/22	611
1.3.3.1.9	Update (if needed) Solution Architecture DED	DOC21	5 days	Wed 1/19/22	Tue 1/25/22	596
1.3.3.1.10	Update (if needed) & Deliver Solution Architecture Document - Technical	DOC21	34 days	Tue 1/25/22	Tue 3/8/22	613
1.3.3.1.11	Update (if needed) Defect Management Plan DED	DOC22	5 days	Wed 1/19/22	Tue 1/25/22	596
1.3.3.1.12	Update (if needed) & Deliver Defect Management Plan	DOC22	15 days	Tue 1/25/22	Fri 2/11/22	615
1.3.3.1.13	Update (if needed) & Deliver Operations, Maintenance and Config plan		34 days	Wed 1/19/22	Wed 3/2/22	596
1.3.3.1.14	Update (if needed) & Deliver System Security Plan DED	DOC01	5 days	Wed 1/19/22	Tue 1/25/22	596
1.3.3.1.15	Update (if needed) & Deliver System Security Plan	DOC01	34 days	Tue 1/25/22	Tue 3/8/22	618
1.3.3.1.16	Update (if needed) Module Implementation Plan DED	DOC50 -	5 days	Wed 1/19/22	Tue 1/25/22	596
1.3.3.1.17	Update (if needed) Module Implementation Plan	DOC50 -	22 days	Tue 1/25/22	Tue 2/22/22	620
1.3.3.2	Design/Build/Config/Conversion Phase		10 days	Wed 1/19/22	Tue 2/1/22	
1.3.3.2.1	Conduct Solution Modeling Sessions		10 days	Wed 1/19/22	Tue 2/1/22	
1.3.3.2.1.1	IVR workflow design		2 wks	Wed 1/19/22	Tue 2/1/22	598,597
1.3.3.2.1.2	ACD design		2 wks	Wed 1/19/22	Tue 2/1/22	598,597
1.3.3.3	Configure Call Center Solution		60 days	Tue 2/1/22	Thu 4/14/22	

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.3.3.3.1	Configure IVR - Sprint 1		15 days	Tue 2/1/22	Fri 2/18/22	624,625,589, 590,591,592
1.3.3.3.2	Configure IVR - Sprint 2		15 days	Fri 2/18/22	Wed 3/9/22	627
1.3.3.3.3	Configure IVR - Sprint 3		15 days	Wed 3/9/22	Mon 3/28/22	628
1.3.3.3.4	Configure IVR - Sprint 4		15 days	Mon 3/28/22	Thu 4/14/22	629
1.3.3.4	Create/Deliver Training Materials		10 days	Mon 3/28/22	Fri 4/8/22	
1.3.3.4.1	Create Train the Trainer Guide		10 days	Mon 3/28/22	Fri 4/8/22	629
1.3.3.4.2	Create Web-Based Training		10 days	Mon 3/28/22	Fri 4/8/22	629
1.3.3.4.3	Create Job Aides		10 days	Mon 3/28/22	Fri 4/8/22	629
1.3.3.5	Conduct Lessons Learned-Design/Build/Config Phase		1 day	Fri 4/8/22	Mon 4/11/22	634
1.3.4	Phase 4: Testing Phase		95 days	Thu 1/13/22	Tue 5/10/22	
1.3.4.1	Training		13 days	Fri 4/8/22	Mon 4/25/22	
1.3.4.1.1	Agency Training - Claims System Tools / Application		13 days	Fri 4/8/22	Mon 4/25/22	
1.3.4.1.1.1	Update (if needed) Training Plan/Materials Checkpoint		3 days	Fri 4/8/22	Tue 4/12/22	631
1.3.4.1.1.2	UAT Training	TRN14	10 days	Wed 4/13/22	Mon 4/25/22	639
1.3.4.2	System & Integration Testing		65 days	Fri 2/18/22	Tue 5/10/22	
1.3.4.2.1	Create Test Cases and Scripts		15 days	Fri 2/18/22	Wed 3/9/22	627
1.3.4.2.2	Conduct Integration Test		10 days	Mon 3/28/22	Fri 4/8/22	642,629
1.3.4.2.3	Perform System Testing		10 days	Fri 4/8/22	Thu 4/21/22	643,185FS-7 days
1.3.4.2.4	Collect System Test Results		5 days	Fri 4/8/22	Thu 4/14/22	643
1.3.4.2.5	Create and Submit Update (if needed)d Penetration Test Report	SEC15	20 days	Thu 4/14/22	Tue 5/10/22	628,670SS-6.36 mons,630,629
1.3.4.3	UAT and Implementation Testing		23 days	Fri 4/8/22	Fri 5/6/22	
1.3.4.3.1	Complete UAT Checklist		5 days	Fri 4/8/22	Thu 4/14/22	644SS
1.3.4.3.2	Execute UAT		10 days	Mon 4/25/22	Fri 5/6/22	640,644

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.3.4.3.3	Execute Performance Test		5 days	Mon 4/25/22	Mon 5/2/22	649SS
1.3.4.4	Disaster Recovery Plan		27 days	Mon 3/28/22	Fri 4/29/22	
1.3.4.4.1	Create Business Continuity and Disaster Recovery Plan DED	DOC08, DOC09, DOC10	5 days	Mon 3/28/22	Fri 4/1/22	629
1.3.4.4.2	Update Business Continuity and Disaster Recovery Plan	DOC08, DOC09, DOC10	20 days	Mon 4/4/22	Wed 4/27/22	652
1.3.4.4.3	Execute DR - Disaster Recovery Activities		2 days	Fri 4/8/22	Tue 4/12/22	643
1.3.4.4.4	Create and Submit Disaster Recovery Test Results Report		15 days	Tue 4/12/22	Fri 4/29/22	654
1.3.4.5	Operational Readiness		79.14 days	Thu 1/13/22	Wed 4/20/22	
1.3.4.5.1	Complete Configuration of Production Environment		5 days	Thu 1/13/22	Wed 1/19/22	593
1.3.4.5.2	Create Implementation and Release Plan		10 days	Mon 3/28/22	Fri 4/8/22	643SS
1.3.4.5.3	Conduct 90-Day Operational Readiness Review		1 day	Tue 2/22/22	Wed 2/23/22	670FS-68.57 days
1.3.4.5.4	Conduct 60-Day Operational Readiness Review		1 day	Tue 3/22/22	Wed 3/23/22	670FS-45.71 days
1.3.4.5.5	Conduct 30-Day Operational Readiness Review		1 day	Tue 4/19/22	Wed 4/20/22	670FS-22.86 days
1.3.4.5.6	Conduct Lessons Learned- Testing Phase		1 day	Tue 4/12/22	Tue 4/12/22	654
1.3.5	Phase 5: Deployment/Implementation/Certification		41 days	Mon 3/28/22	Mon 5/16/22	
1.3.5.1	Risk Assessments		15 days	Mon 3/28/22	Thu 4/14/22	
1.3.5.1.1	Update Risk Assessments	SEC11	15 days	Mon 3/28/22	Thu 4/14/22	658SS

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.3.5.2	Deploy System		8 days	Fri 5/6/22	Mon 5/16/22	
1.3.5.2.1	Conduct Go/No Go meeting		1 day	Fri 5/6/22	Mon 5/9/22	658,649,650, 655
1.3.5.2.2	Conduct Review of Operational Readiness		1 day	Mon 5/9/22	Tue 5/10/22	667
1.3.5.2.3	Milestone: Certification R2 OMR - Operational Readiness Review (OMR) - Complete (See Certification Schedule Section)		0 days	Mon 5/9/22	Mon 5/9/22	1257
1.3.5.2.4	Deploy to Production		1 day	Sat 5/14/22	Mon 5/16/22	667,234SS
1.3.5.2.5	Milestone: Call Center System Implemented		0 days	Mon 5/16/22	Mon 5/16/22	670
1.3.6	Phase 6: Operations and Maintenance		2974 days	Mon 5/16/22	Fri 5/14/32	
1.3.6.1	Post-Implementation Support		34 days	Mon 5/16/22	Tue 6/28/22	670
1.3.6.2	Milestone: R3 CFR - Final Certification Review (CFR) - Complete (See Certification Schedule Section)		0 days	Tue 12/20/22	Tue 12/20/22	1394
1.3.6.3	Documentation		68 days	Mon 5/16/22	Tue 8/9/22	
1.3.6.3.1	Update (if needed) Standard Operational Procedures(SOP) and User Guides/Manuals		68 days	Mon 5/16/22	Tue 8/9/22	671
1.3.6.3.2	Update (if needed) Operational Procedures		34 days	Mon 5/16/22	Tue 6/28/22	676SS
1.3.6.4	Required Reports		24 days	Mon 5/16/22	Wed 6/15/22	
1.3.6.4.1	Monthly Project Summary Report	PMT17	22 days	Mon 5/16/22	Mon 6/13/22	671
1.3.6.4.2	Annual Risk Assessment and Security audit Report	SEC11	23 days	Mon 5/16/22	Tue 6/14/22	671
1.3.6.4.3	Update Annual Project Management Documents (DR, BCCP, etc.)	DOC*	24 days	Mon 5/16/22	Wed 6/15/22	671

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.3.6.4.4	Annual Subcontractor Usage Report	SUB05	23 days	Mon 5/16/22	Tue 6/14/22	671
1.3.6.4.5	Annual 3rd Party Penetration Audit Report	SEC15	23 days	Mon 5/16/22	Tue 6/14/22	671
1.3.6.4.6	Monthly System Enhancement Pool Report	PMT29	23 days	Mon 5/16/22	Tue 6/14/22	671
1.3.6.4.7	Monthly infrastructure review	SEC72	23 days	Mon 5/16/22	Tue 6/14/22	671
1.3.6.4.8	Produce Annual DR Test Report	OMC03	23 days	Mon 5/16/22	Tue 6/14/22	671
1.3.6.5	Conduct O&M		2974 days	Mon 5/16/22	Fri 5/14/32	
1.3.6.5.1	O&M Hours Year 1		290 days	Mon 5/16/22	Tue 5/16/23	
1.3.6.5.1.1	System Enhancement Pool - Call Center	OMC35	290 days	Mon 5/16/22	Tue 5/16/23	670
1.3.6.5.1.2	O&M Overall Support		290 days	Mon 5/16/22	Tue 5/16/23	670
1.3.6.5.2	O&M Hours Year 2		300 days	Tue 5/16/23	Thu 5/16/24	
1.3.6.5.2.1	System Enhancement Pool - Call Center		300 days	Tue 5/16/23	Thu 5/16/24	689
1.3.6.5.2.2	O&M Overall Support		300 days	Tue 5/16/23	Thu 5/16/24	689
1.3.6.5.3	O&M Hours Year 3		298 days	Thu 5/16/24	Fri 5/16/25	
1.3.6.5.3.1	System Enhancement Pool - Call Center		298 days	Thu 5/16/24	Fri 5/16/25	692
1.3.6.5.3.2	O&M Overall Support		298 days	Thu 5/16/24	Fri 5/16/25	692
1.3.6.5.4	O&M Hours Year 4		298 days	Fri 5/16/25	Mon 5/18/26	
1.3.6.5.4.1	System Enhancement Pool - Call Center		298 days	Fri 5/16/25	Mon 5/18/26	695
1.3.6.5.4.2	O&M Overall Support		298 days	Fri 5/16/25	Mon 5/18/26	695
1.3.6.5.5	O&M Hours Year 5		298 days	Mon 5/18/26	Mon 5/17/27	
1.3.6.5.5.1	System Enhancement Pool - Call Center		298 days	Mon 5/18/26	Mon 5/17/27	698
1.3.6.5.5.2	O&M Overall Support		298 days	Mon 5/18/26	Mon 5/17/27	698
1.3.6.5.6	O&M Hours Year 6		298 days	Tue 5/18/27	Tue 5/16/28	

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.3.6.5.6.1	System Enhancement Pool - Call Center		298 days	Tue 5/18/27	Tue 5/16/28	701
1.3.6.5.6.2	O&M Overall Support		298 days	Tue 5/18/27	Tue 5/16/28	701
1.3.6.5.7	O&M Hours Year 7		298 days	Tue 5/16/28	Wed 5/16/29	
1.3.6.5.7.1	System Enhancement Pool - Call Center		298 days	Tue 5/16/28	Wed 5/16/29	704
1.3.6.5.7.2	O&M Overall Support		298 days	Tue 5/16/28	Wed 5/16/29	704
1.3.6.5.8	O&M Hours Year 8		298 days	Wed 5/16/29	Thu 5/16/30	
1.3.6.5.8.1	System Enhancement Pool - Call Center		298 days	Wed 5/16/29	Thu 5/16/30	707
1.3.6.5.8.2	O&M Overall Support		298 days	Wed 5/16/29	Thu 5/16/30	707
1.3.6.5.9	O&M Hours Year 9		298 days	Thu 5/16/30	Thu 5/15/31	
1.3.6.5.9.1	System Enhancement Pool - Call Center		298 days	Thu 5/16/30	Thu 5/15/31	710
1.3.6.5.9.2	O&M Overall Support		298 days	Thu 5/16/30	Thu 5/15/31	710
1.3.6.5.10	O&M Hours Year 10		298 days	Fri 5/16/31	Fri 5/14/32	
1.3.6.5.10.1	System Enhancement Pool - Call Center		298 days	Fri 5/16/31	Fri 5/14/32	713
1.3.6.5.10.2	O&M Overall Support		298 days	Fri 5/16/31	Fri 5/14/32	713
1.3.7	Phase 7: Turnover		366.14 days	Thu 5/16/30	Thu 8/7/31	
1.3.7.1	Lessons Learned Document		22 days	Fri 5/16/31	Thu 6/12/31	
1.3.7.1.1	Conduct lessons learned - Turnover		22 days	Fri 5/16/31	Thu 6/12/31	712
1.3.7.2	Turnover Plan		25 days	Thu 5/16/30	Mon 6/17/30	
1.3.7.2.1	Update and Submit Turnover Plan DED	DOC37	5 days	Thu 5/16/30	Wed 5/22/30	712SS
1.3.7.2.2	Update and Submit Turnover Plan	DOC37	20 days	Wed 5/22/30	Mon 6/17/30	722
1.3.7.3	Execute Turnover Plan		366.14 days	Thu 5/16/30	Thu 8/7/31	
1.3.7.3.1	Send Notification of Turnover		12 days	Thu 5/16/30	Thu 5/30/30	712SS
1.3.7.3.2	Perform Monthly Turnover Report		12 days	Thu 5/30/30	Fri 6/14/30	725

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.3.7.3.3	Provide Solution Documentation		12 days	Thu 11/14/30	Fri 11/29/30	725FS+137.14 days
1.3.7.3.4	Provide Solution Application and Data		15 days	Fri 6/6/31	Wed 6/25/31	727FS+154.29 days
1.3.7.3.5	Provide Turnover Training		15 days	Wed 7/2/31	Mon 7/21/31	730
1.3.7.3.6	Perform Data Destruction -State Data from Systems and Backup		15 days	Fri 6/13/31	Wed 7/2/31	728SS+5.71 days
1.3.7.3.7	Milestone: Turnover Activities Complete		0 days	Mon 7/21/31	Mon 7/21/31	729
1.3.7.3.8	Create and Submit Turnover Results Report		15 days	Mon 7/21/31	Thu 8/7/31	731
1.3.8	System Enhancement Pool - Option B O&M Call Center		5.95 emons	Fri 11/19/21	Mon 5/16/22	
1.4	Option C- Federal Reporting		3289.71 days	Thu 4/15/21	Fri 5/14/32	
1.4.1	Phase 1: Initiation - Start Up/Planning/Infrastructure/Conversion		119 days	Thu 4/15/21	Mon 9/13/21	
1.4.1.1	Phase 1.1: Start Up		62 days	Fri 5/21/21	Mon 8/9/21	
1.4.1.1.1	Milestone Project Start Date		0 days	Fri 5/21/21	Fri 5/21/21	234FS-12 emons
1.4.1.1.2	Prepare Technology Matrix		25 days	Fri 5/21/21	Wed 6/23/21	737
1.4.1.1.3	Create Personnel Background Check Attestation	KR19	17.86 days	Fri 5/21/21	Tue 6/15/21	737
1.4.1.1.4	Prepare Subcontractor Usage Report		22.86 days	Fri 5/21/21	Mon 6/21/21	737
1.4.1.1.5	Prepare Monthly Status Report Template	PMT17	10 days	Fri 5/21/21	Fri 6/4/21	737
1.4.1.1.6	Prepare Weekly Status Report Template		10 days	Fri 5/21/21	Fri 6/4/21	737
1.4.1.1.7	Collaborate and Prepare Kickoff Materials with Subcontractors & Partners		30 days	Fri 5/21/21	Tue 6/29/21	737

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.4.1.1.8	Conduct Project Kickoff with Agency		5 days	Tue 6/29/21	Wed 7/7/21	743
1.4.1.1.9	DOC01 - Update & Deliver System Security Plan DED	DOC01	5 days	Wed 7/7/21	Tue 7/13/21	744
1.4.1.1.10	DOC01 - Update & Deliver System Security Plan	DOC01	15 days	Tue 7/13/21	Fri 7/30/21	745
1.4.1.1.11	Update Business Rules Catalog DED	BR03	5 days	Wed 7/7/21	Tue 7/13/21	744
1.4.1.1.12	Update Business Rules Catalog	BR03	20 days	Tue 7/13/21	Thu 8/5/21	747
1.4.1.1.13	Update User Documentation DED	DOC07	5 days	Wed 7/7/21	Tue 7/13/21	744
1.4.1.1.14	Update User Documentation	DOC07	22 days	Tue 7/13/21	Mon 8/9/21	749
1.4.1.2	Phase 1.2: Planning		105 days	Thu 4/15/21	Wed 8/25/21	
1.4.1.2.1	Update Project Management Plan DED	PMT18	5 days	Fri 5/21/21	Thu 5/27/21	737
1.4.1.2.2	Update & Submit Project Management Plan	PMT18	35 days	Thu 5/27/21	Tue 7/13/21	752
1.4.1.2.3	Update & Submit Project Work Plan	PMT36	50 days	Fri 5/21/21	Mon 7/26/21	737
1.4.1.2.4	Update & Submit Project Plan baseline		5 days	Mon 7/26/21	Fri 7/30/21	744,754
1.4.1.2.5	Update & Submit -Risk Management Plan	DOC38	15 days	Wed 7/7/21	Mon 7/26/21	744
1.4.1.2.6	Update Risk Assessment DED	SEC11	5 days	Wed 7/7/21	Tue 7/13/21	744
1.4.1.2.7	Update & Submit DED-Issue Management Plan	DOC40	5 days	Wed 7/7/21	Tue 7/13/21	744
1.4.1.2.8	Update & Submit -Issue Management Plan	DOC40	20 days	Tue 7/13/21	Thu 8/5/21	757
1.4.1.2.9	Update & Submit DED-Communication Plan	DOC15	5 days	Wed 7/7/21	Tue 7/13/21	744
1.4.1.2.10	Update & Submit Approve Communication Plan	DOC15	25 days	Tue 7/13/21	Thu 8/12/21	760
1.4.1.2.11	Update Staffing Plan	DOC24	25 days	Thu 4/15/21	Mon 5/17/21	737FS-30 days,25

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.4.1.2.12	Update & Submit Quality Management Plan	DOC16	25 days	Thu 4/15/21	Mon 5/17/21	737FS-30 days,25
1.4.1.2.13	Update & Submit Hosting Plan		25 days	Thu 4/15/21	Mon 5/17/21	737FS-30 days,25
1.4.1.2.14	Change Management Plan	DOC18	25 days	Thu 4/15/21	Mon 5/17/21	737FS-30 days,25
1.4.1.2.15	Update Annual Subcontractor Usage Report DED	SUB05	5 days	Fri 6/25/21	Thu 7/1/21	744FS-8 days
1.4.1.2.16	Data Dictionary DED	DM11	5 days	Fri 6/25/21	Thu 7/1/21	744FS-8 days
1.4.1.2.17	Update Data Dictionary	DM11	22 days	Thu 7/1/21	Thu 7/29/21	767
1.4.1.2.18	Conceptual Data Model DED	DM145	5 days	Fri 6/25/21	Thu 7/1/21	744FS-8 days
1.4.1.2.19	Update Conceptual Data Model	DM145	22 days	Thu 7/1/21	Thu 7/29/21	769
1.4.1.2.20	Update Annual Penetration Test Report DED	SEC15	5 days	Fri 6/25/21	Thu 7/1/21	744FS-8 days
1.4.1.2.21	Application Configuration and Maintenance Plan DED	DOC04	5 days	Wed 7/7/21	Tue 7/13/21	744
1.4.1.2.22	Update Application Configuration and Maintenance Plan	DOC04	22 days	Tue 7/13/21	Mon 8/9/21	772
1.4.1.2.23	Update Operation, Maintenance and Configuration Plan DED	DOC12 -	5 days	Wed 7/7/21	Tue 7/13/21	744
1.4.1.2.24	Update Operation, Maintenance and Configuration Plan	DOC12 -	22 days	Tue 7/13/21	Mon 8/9/21	774
1.4.1.2.25	System Documentation DED	DOC29	5 days	Wed 7/7/21	Tue 7/13/21	744
1.4.1.2.26	System Documentation	DOC29	35 days	Tue 7/13/21	Wed 8/25/21	776
1.4.1.2.27	Perform Privacy Impact Analysis	SEC68	4 days	Wed 7/7/21	Mon 7/12/21	744
1.4.1.2.28	Update User Interface Style Guide DED	DOC46	5 days	Wed 7/7/21	Tue 7/13/21	744
1.4.1.2.29	Update User Interface Style Guide	DOC46	35 days	Tue 7/13/21	Wed 8/25/21	779
1.4.1.2.30	Update Technology Matrix	DOC44	5 days	Wed 7/7/21	Tue 7/13/21	744

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.4.1.3	Phase 1.3: Infrastructure Update (if needed)		10 days	Fri 5/21/21	Fri 6/4/21	737
1.4.1.3.1	Set Up Model Office/Training/Regression Environment		10 days	Fri 5/21/21	Fri 6/4/21	737
1.4.1.3.2	Set Up Development Environment		10 days	Fri 5/21/21	Fri 6/4/21	737
1.4.1.3.3	Set Up Conversion Environment		10 days	Fri 5/21/21	Fri 6/4/21	737
1.4.1.3.4	Set Up Test Environment		10 days	Fri 5/21/21	Fri 6/4/21	737
1.4.1.3.5	Set Up UAT Environment		10 days	Fri 5/21/21	Fri 6/4/21	737
1.4.1.3.6	Set Up Performance/Parallel Environment		10 days	Fri 5/21/21	Fri 6/4/21	737
1.4.1.3.7	Set Up Production Environment		10 days	Fri 5/21/21	Fri 6/4/21	737
1.4.1.4	Data Management, Conversion, and Migration Plan DED	DOC03	5 days	Mon 8/9/21	Mon 8/16/21	750
1.4.1.5	Update Data Management, Conversion, and Migration Plan	DOC03	22 days	Mon 8/16/21	Mon 9/13/21	790
1.4.1.6	Phase 1.5: Initial Federal Reporting Set Up	RQM01	8 wks	Fri 6/4/21	Mon 7/26/21	783,784
1.4.1.7	Data Configuration		12 days	Fri 6/4/21	Fri 6/18/21	
1.4.1.7.1	Capture Federal Reporting Baseline Data Configuration		12 days	Fri 6/4/21	Fri 6/18/21	792SS
1.4.2	Phase 2: Requirements Phase		145 days	Fri 5/21/21	Fri 11/19/21	
1.4.2.1	Update Technical Documentation DED	DOC19	5 days	Thu 10/14/21	Wed 10/20/21	811
1.4.2.2	Update Technical Documentation	DOC19	20 days	Wed 10/20/21	Fri 11/12/21	796
1.4.2.3	Update & Deliver Master Test Plan DED	DOC26	5 days	Thu 10/14/21	Wed 10/20/21	811
1.4.2.4	Update & Deliver Master Test Plan	DOC26	22 days	Wed 10/20/21	Tue 11/16/21	798
1.4.2.5	Update Defect Management Plan DED	DOC22	5 days	Thu 10/14/21	Wed 10/20/21	811
1.4.2.6	Update & Deliver Defect Management Plan	DOC22	15 days	Wed 10/20/21	Mon 11/8/21	800

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.4.2.7	Update Training Plan DED	DOC51	5 days	Fri 5/21/21	Thu 5/27/21	792FS-50 days
1.4.2.8	Update Training Plan	DOC51	35 days	Thu 5/27/21	Tue 7/13/21	802
1.4.2.9	Create/Deliver Training Materials		45 days	Tue 7/13/21	Tue 9/7/21	
1.4.2.9.1	Create Train the Trainer Guide		15 days	Tue 7/13/21	Fri 7/30/21	792FS-90 days,803
1.4.2.9.2	Create Web-Based Training		15 days	Fri 7/30/21	Wed 8/18/21	805
1.4.2.9.3	Create Job Aides		15 days	Wed 8/18/21	Tue 9/7/21	806
1.4.2.9.4	Agency Training - System Tools / Application		11 days	Wed 8/18/21	Wed 9/1/21	
1.4.2.9.4.1	UAT Training	TRN14	11 days	Wed 8/18/21	Wed 9/1/21	806
1.4.2.10	Conduct Solution Analysis		60 days	Tue 9/7/21	Fri 11/19/21	
1.4.2.10.1	Conduct Demo: Requirement Validation/Gap Analysis Sessions		30 days	Tue 9/7/21	Thu 10/14/21	
1.4.2.10.1.1	Gather Portal Requirements Gaps		15 days	Tue 9/7/21	Fri 9/24/21	792,804,809
1.4.2.10.1.2	Gather Financial Reporting Requirements Gaps		15 days	Mon 9/27/21	Thu 10/14/21	812
1.4.2.10.2	External Interface Analysis		15 days	Thu 10/14/21	Tue 11/2/21	812,813
1.4.2.10.3	Conduct Solution Modeling Sessions		15 days	Tue 11/2/21	Fri 11/19/21	814
1.4.2.10.4	Update and Deliver Requirements Document and Requirements Traceability Matrix (RTM)	RQM06	15 days	Tue 11/2/21	Fri 11/19/21	814
1.4.3	Phase 3: Develop/Build/Configuration/Conversion Phase		106 days	Mon 9/27/21	Tue 2/8/22	
1.4.3.1	Create Document Deliverables		44 days	Thu 10/14/21	Thu 12/9/21	
1.4.3.1.1	Update System Design Documentation DED	DOC14	5 days	Thu 10/14/21	Wed 10/20/21	811
1.4.3.1.2	Update System Design Documentation	DOC14	22 days	Wed 10/20/21	Tue 11/16/21	819

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.4.3.1.3	Update & Deliver System Test Plan DED	DOC28	5 days	Thu 10/14/21	Wed 10/20/21	811
1.4.3.1.4	Update & Deliver System Test Plan	DOC28	22 days	Wed 10/20/21	Tue 11/16/21	821
1.4.3.1.5	Update Solution Architecture DED	DOC21	5 days	Thu 10/14/21	Wed 10/20/21	811
1.4.3.1.6	Update & Deliver Solution Architecture Document - Technical	DOC21	22 days	Wed 10/20/21	Tue 11/16/21	823
1.4.3.1.7	Update & Deliver Operations, Maintenance and Config plan		22 days	Thu 10/14/21	Wed 11/10/21	811
1.4.3.1.8	Update & Deliver System Security Plan DED	DOC01	22 days	Thu 10/14/21	Wed 11/10/21	811
1.4.3.1.9	Update & Deliver System Security Plan	DOC01	22 days	Wed 11/10/21	Thu 12/9/21	826
1.4.3.1.10	Update Module Implementation Plan DED	DOC50 -	5 days	Thu 10/14/21	Wed 10/20/21	811
1.4.3.1.11	Update Module Implementation Plan	DOC50 -	22 days	Wed 10/20/21	Tue 11/16/21	828
1.4.3.2	Configure Federal Reporting Solution		105 days	Mon 9/27/21	Mon 2/7/22	
1.4.3.2.1	Release 1		45 days	Mon 9/27/21	Fri 11/19/21	
1.4.3.2.1.1	Configure Federal Reporting - Sprint 1		15 days	Mon 9/27/21	Thu 10/14/21	812
1.4.3.2.1.2	Configure Federal Reporting - Sprint 2		15 days	Thu 10/14/21	Tue 11/2/21	832
1.4.3.2.1.3	Configure Federal Reporting - Sprint 3		15 days	Tue 11/2/21	Fri 11/19/21	833
1.4.3.2.2	Release 2		45 days	Fri 11/19/21	Wed 1/19/22	
1.4.3.2.2.1	Configure Federal Reporting - Sprint 4		15 days	Fri 11/19/21	Fri 12/10/21	834
1.4.3.2.2.2	Configure Federal Reporting - Sprint 5		15 days	Fri 12/10/21	Thu 12/30/21	836
1.4.3.2.2.3	Configure Federal Reporting - Sprint 6		15 days	Thu 12/30/21	Wed 1/19/22	837

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.4.3.2.3	Release 3		15 days	Wed 1/19/22	Mon 2/7/22	
1.4.3.2.3.1	Configure Federal Reporting - Sprint 7		15 days	Wed 1/19/22	Mon 2/7/22	838
1.4.3.3	Conduct Lessons Learned-Design/Build/Config Phase		1 day	Mon 2/7/22	Tue 2/8/22	840
1.4.4	Phase 4: Testing Phase		148.85 days	Thu 10/14/21	Wed 4/20/22	
1.4.4.1	System & Integration Testing		105 days	Tue 11/2/21	Wed 3/16/22	
1.4.4.1.1	Conduct/Update Testing Plan if needed		22 days	Tue 11/2/21	Wed 12/1/21	833
1.4.4.1.2	Create Test Cases and Scripts		30 days	Fri 12/10/21	Wed 1/19/22	836
1.4.4.1.3	Conduct Integration Test Iterations		70 days	Fri 11/19/21	Fri 2/18/22	
1.4.4.1.3.1	Conduct Integration Testing - Release 1		10 days	Fri 11/19/21	Mon 12/6/21	831
1.4.4.1.3.2	Conduct Integration Testing - Release 2		10 days	Wed 1/19/22	Tue 2/1/22	835
1.4.4.1.3.3	Conduct Integration Testing - Release 3		10 days	Mon 2/7/22	Fri 2/18/22	839
1.4.4.1.4	Perform System Testing		80 days	Mon 12/6/21	Wed 3/16/22	
1.4.4.1.4.1	Conduct System Testing - Release 1		10 days	Mon 12/6/21	Thu 12/16/21	847,186
1.4.4.1.4.2	Conduct System Testing - Release 2		10 days	Tue 2/1/22	Mon 2/14/22	848,851
1.4.4.1.4.3	Conduct System Testing - Release 3		10 days	Fri 2/18/22	Thu 3/3/22	849,852
1.4.4.1.4.4	Collect System Test Results		20 days	Fri 2/18/22	Wed 3/16/22	849
1.4.4.1.5	Create and Submit Updated Penetration Test Report	SEC15	25 days	Fri 11/19/21	Wed 12/22/21	882SS-6.36 mons
1.4.4.2	UAT and Implementation Testing		145 days	Thu 10/14/21	Thu 4/14/22	
1.4.4.2.1	Complete UAT Checklist		45 days	Thu 10/14/21	Fri 12/10/21	832
1.4.4.2.2	Execute UAT		95 days	Thu 12/16/21	Thu 4/14/22	
1.4.4.2.2.1	Conduct Iteration UAT - Release 1		20 days	Thu 12/16/21	Thu 1/13/22	851,857
1.4.4.2.2.2	Conduct Iteration UAT - Release 2		20 days	Mon 2/14/22	Wed 3/9/22	852,859

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.4.4.2.2.3	Conduct Iteration UAT - Release 3		20 days	Tue 3/22/22	Thu 4/14/22	853,860FS+10 days
1.4.4.2.3	Execute Performance Test		45 days	Thu 12/16/21	Mon 2/14/22	858SS
1.4.4.3	Disaster Recovery Plan		65 days	Wed 1/19/22	Fri 4/8/22	
1.4.4.3.1	Update Business Continuity and Disaster Recovery Plan DED	DOC08, DOC09, DOC10	5 days	Wed 1/19/22	Wed 1/26/22	845
1.4.4.3.2	Update Business Continuity and Disaster Recovery Plan	DOC08, DOC09, DOC10	20 days	Wed 1/26/22	Fri 2/18/22	864
1.4.4.3.3	Execute DR - Disaster Recovery Activities		20 days	Fri 2/18/22	Wed 3/16/22	846
1.4.4.3.4	Create and Submit Disaster Recovery Test Results Report		20 days	Wed 3/16/22	Fri 4/8/22	866
1.4.4.4	Operational Readiness		133.85 days	Tue 11/2/21	Wed 4/20/22	
1.4.4.4.1	Complete Configuration of Production Environment		5 days	Tue 11/2/21	Mon 11/8/21	789FS+120 days
1.4.4.4.2	Create Implementation and Release Plan		34 days	Fri 2/18/22	Fri 4/1/22	846
1.4.4.4.3	Conduct 90-Day Operational Readiness Review		1 day	Tue 2/22/22	Wed 2/23/22	882FS-68.57 days
1.4.4.4.4	Conduct 60-Day Operational Readiness Review		1 day	Tue 3/22/22	Wed 3/23/22	882FS-45.71 days
1.4.4.4.5	Conduct 30-Day Operational Readiness Review		1 day	Tue 4/19/22	Wed 4/20/22	882FS-22.86 days
1.4.4.4.6	Conduct Lessons Learned- Testing Phase		1 day	Mon 2/14/22	Tue 2/15/22	862
1.4.5	Phase 5: Deployment/Implementation/Certification		70.71 days	Fri 2/18/22	Mon 5/16/22	

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.4.5.1	Risk Assessments		15 days	Fri 2/18/22	Wed 3/9/22	
1.4.5.1.1	Update Risk Assessments	SEC11	15 days	Fri 2/18/22	Wed 3/9/22	870SS
1.4.5.2	Deploy System		25.71 days	Fri 4/15/22	Mon 5/16/22	858
1.4.5.2.1	Conduct Go/No Go meeting		1 day	Fri 4/15/22	Fri 4/15/22	861,863,870
1.4.5.2.2	Conduct Review of Operational Readiness		1 day	Fri 4/15/22	Mon 4/18/22	879
1.4.5.2.3	Milestone: Certification R2 OMR - Operational Readiness Review (OMR) - Complete (See Certification Schedule Section)		0 days	Mon 5/9/22	Mon 5/9/22	1257
1.4.5.2.4	Deploy to Production		1 day	Sat 5/14/22	Mon 5/16/22	879,234SS
1.4.5.2.5	Milestone: Financial Reporting System Implemented Milestone		0 days	Mon 5/16/22	Mon 5/16/22	882
1.4.6	Phase 6: Operations and Maintenance		2974 days	Mon 5/16/22	Fri 5/14/32	
1.4.6.1	Post-Implementation Support		34 days	Mon 5/16/22	Tue 6/28/22	882
1.4.6.2	Milestone: R3 CFR - Final Certification Review (CFR) - Complete (See Certification Schedule Section)		0 days	Tue 12/20/22	Tue 12/20/22	1394
1.4.6.3	Documentation		68 days	Mon 5/16/22	Tue 8/9/22	
1.4.6.3.1	Update Standard Operational Procedures(SOP) and User Guides/Manuals		68 days	Mon 5/16/22	Tue 8/9/22	883
1.4.6.3.2	Update Operational Procedures		34 days	Mon 5/16/22	Tue 6/28/22	888SS
1.4.6.4	Required Reports		24 days	Mon 5/16/22	Wed 6/15/22	
1.4.6.4.1	Monthly Project Summary Report	PMT17	22 days	Mon 5/16/22	Mon 6/13/22	883
1.4.6.4.2	Annual Risk Assessment and Security audit Report	SEC11	23 days	Mon 5/16/22	Tue 6/14/22	883
1.4.6.4.3	Update Annual Project Management Documents (DR, BCCP, etc.)	DOC*	24 days	Mon 5/16/22	Wed 6/15/22	883

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.4.6.4.4	Annual Subcontractor Usage Report	SUB05	23 days	Mon 5/16/22	Tue 6/14/22	883
1.4.6.4.5	Annual 3rd Party Penetration Audit Report	SEC15	23 days	Mon 5/16/22	Tue 6/14/22	883
1.4.6.4.6	Monthly System Enhancement Pool Report	PMT29	23 days	Mon 5/16/22	Tue 6/14/22	883
1.4.6.4.7	Monthly infrastructure review	SEC72	23 days	Mon 5/16/22	Tue 6/14/22	883
1.4.6.4.8	Produce Annual DR Test Report	OMC03	23 days	Mon 5/16/22	Tue 6/14/22	883
1.4.6.5	Conduct O&M		2974 days	Mon 5/16/22	Fri 5/14/32	
1.4.6.5.1	O&M Hours Year 1		290 days	Mon 5/16/22	Tue 5/16/23	
1.4.6.5.1.1	System Enhancement Pool - Financial	OMC33	290 days	Mon 5/16/22	Tue 5/16/23	882
1.4.6.5.1.2	O&M Overall Support		290 days	Mon 5/16/22	Tue 5/16/23	882
1.4.6.5.2	O&M Hours Year 2		300 days	Tue 5/16/23	Thu 5/16/24	
1.4.6.5.2.1	System Enhancement Pool - Financial		300 days	Tue 5/16/23	Thu 5/16/24	901
1.4.6.5.2.2	O&M Overall Support		300 days	Tue 5/16/23	Thu 5/16/24	901
1.4.6.5.3	O&M Hours Year 3		298 days	Thu 5/16/24	Fri 5/16/25	
1.4.6.5.3.1	System Enhancement Pool - Financial		298 days	Thu 5/16/24	Fri 5/16/25	904
1.4.6.5.3.2	O&M Overall Support		298 days	Thu 5/16/24	Fri 5/16/25	904
1.4.6.5.4	O&M Hours Year 4		298 days	Fri 5/16/25	Mon 5/18/26	
1.4.6.5.4.1	System Enhancement Pool - Financial		298 days	Fri 5/16/25	Mon 5/18/26	907
1.4.6.5.4.2	O&M Overall Support		298 days	Fri 5/16/25	Mon 5/18/26	907
1.4.6.5.5	O&M Hours Year 5		298 days	Mon 5/18/26	Mon 5/17/27	
1.4.6.5.5.1	System Enhancement Pool - Financial		298 days	Mon 5/18/26	Mon 5/17/27	910
1.4.6.5.5.2	O&M Overall Support		298 days	Mon 5/18/26	Mon 5/17/27	910
1.4.6.5.6	O&M Hours Year 6		300 days	Tue 5/18/27	Thu 5/18/28	

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.4.6.5.6.1	System Enhancement Pool - Financial		300 days	Tue 5/18/27	Thu 5/18/28	913
1.4.6.5.6.2	O&M Overall Support		300 days	Tue 5/18/27	Thu 5/18/28	913
1.4.6.5.7	O&M Hours Year 7		298 days	Thu 5/18/28	Fri 5/18/29	
1.4.6.5.7.1	System Enhancement Pool - Financial		298 days	Thu 5/18/28	Fri 5/18/29	916
1.4.6.5.7.2	O&M Overall Support		298 days	Thu 5/18/28	Fri 5/18/29	916
1.4.6.5.8	O&M Hours Year 8		298 days	Fri 5/18/29	Fri 5/17/30	
1.4.6.5.8.1	System Enhancement Pool - Financial		298 days	Fri 5/18/29	Fri 5/17/30	919
1.4.6.5.8.2	O&M Overall Support		298 days	Fri 5/18/29	Fri 5/17/30	919
1.4.6.5.9	O&M Hours Year 9		296 days	Mon 5/20/30	Thu 5/15/31	
1.4.6.5.9.1	System Enhancement Pool - Financial		296 days	Mon 5/20/30	Thu 5/15/31	922
1.4.6.5.9.2	O&M Overall Support		296 days	Mon 5/20/30	Thu 5/15/31	922
1.4.6.5.10	O&M Hours Year 10		298 days	Fri 5/16/31	Fri 5/14/32	
1.4.6.5.10.1	System Enhancement Pool - Financial		298 days	Fri 5/16/31	Fri 5/14/32	925
1.4.6.5.10.2	O&M Overall Support		298 days	Fri 5/16/31	Fri 5/14/32	925
1.4.7	Phase 7: Turnover		366.14 days	Mon 5/20/30	Mon 8/11/31	
1.4.7.1	Lessons Learned Document		22.86 days	Fri 5/16/31	Thu 6/12/31	
1.4.7.1.1	Conduct lessons learned - Turnover		22.86 days	Fri 5/16/31	Thu 6/12/31	924
1.4.7.2	Turnover Plan		25 days	Mon 5/20/30	Tue 6/18/30	
1.4.7.2.1	Create and Submit Turnover Plan DED	DOC37	5 days	Mon 5/20/30	Fri 5/24/30	924SS
1.4.7.2.2	Create and Submit Turnover Plan	DOC37	20 days	Fri 5/24/30	Tue 6/18/30	934
1.4.7.3	Execute Turnover Plan		366.14 days	Mon 5/20/30	Mon 8/11/31	
1.4.7.3.1	Send Notification of Turnover		12 days	Mon 5/20/30	Mon 6/3/30	924SS
1.4.7.3.2	Perform Monthly Turnover Report		12 days	Mon 6/3/30	Mon 6/17/30	937

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.4.7.3.3	Provide Solution Documentation		12 days	Mon 11/18/30	Mon 12/2/30	937FS+137.14 days
1.4.7.3.4	Provide Solution Application and Data		15 days	Tue 6/10/31	Fri 6/27/31	939FS+154.29 days
1.4.7.3.5	Provide Turnover Training		15 days	Fri 7/4/31	Wed 7/23/31	942
1.4.7.3.6	Perform Data Destruction -State Data from Systems and Backup		15 days	Mon 6/16/31	Fri 7/4/31	940SS+5.71 days
1.4.7.3.7	Milestone: Turnover Activities Complete		0 days	Wed 7/23/31	Wed 7/23/31	941
1.4.7.3.8	Create and Submit Turnover Results Report		15 days	Wed 7/23/31	Mon 8/11/31	943
1.4.8	System Enhancement Pool Hours for DDI- Option C - Federal Reporting	OMC32	6 mons	Fri 11/19/21	Thu 5/5/22	547
1.5	Wipro Enterprise Medicaid as a Service (EMaaS) Certification Schedule		754.14 days?	Fri 5/15/20	Tue 12/20/22	
1.5.1	Wipro EMaaS Certification Initiation		46 days	Tue 5/11/21	Thu 7/8/21	
1.5.1.1	Milestone: Wipro Infocrossing Certification Lead On Board		0 days	Tue 5/11/21	Tue 5/11/21	3
1.5.1.2	Review SI System Development Life Cycle		2 days	Tue 5/11/21	Thu 5/13/21	948
1.5.1.3	CERT14 - Certification Document Repository	CERT14	23 days	Tue 5/11/21	Wed 6/9/21	
1.5.1.3.1	Agree on Repository Directory Structure		1 day	Thu 5/13/21	Thu 5/13/21	949
1.5.1.3.2	Create Repository		2 days	Fri 5/14/21	Mon 5/17/21	951
1.5.1.3.3	Grant Repository Access		1 day	Mon 5/17/21	Tue 5/18/21	952
1.5.1.3.4	Load Repository Certification Reference Documents		3 days	Tue 5/18/21	Fri 5/21/21	953
1.5.1.3.5	Milestone: CERT14 - Certification Document Repository - Created		0 days	Fri 5/21/21	Fri 5/21/21	954

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.1.3.6	DOC02 - Certification Plan	DOC02	23 days	Tue 5/11/21	Wed 6/9/21	
1.5.1.3.6.1	Create Certification Plan DED		5 days	Tue 5/11/21	Mon 5/17/21	
1.5.1.3.6.1.1	Draft DED		2 days	Tue 5/11/21	Thu 5/13/21	948
1.5.1.3.6.1.2	Review DED		2 days	Thu 5/13/21	Fri 5/14/21	958
1.5.1.3.6.1.3	Approve DED		1 day	Fri 5/14/21	Mon 5/17/21	959
1.5.1.3.6.1.4	Milestone: Certification Plan DED - Approved		0 days	Mon 5/17/21	Mon 5/17/21	960
1.5.1.3.6.2	Draft Certification Plan		10 days	Mon 5/17/21	Fri 5/28/21	961
1.5.1.3.6.3	Submit Certification Plan for Review		1 day	Fri 5/28/21	Tue 6/1/21	962
1.5.1.3.6.4	Review Certification Plan		5 days	Tue 6/1/21	Mon 6/7/21	963
1.5.1.3.6.5	Approve Certification Plan		1 day	Mon 6/7/21	Tue 6/8/21	964
1.5.1.3.6.6	Upload Certification Plan to Certification Document Repository		1 day	Tue 6/8/21	Wed 6/9/21	965
1.5.1.3.6.7	Milestone: DOC02 - Certification Plan - Complete		0 days	Tue 6/8/21	Tue 6/8/21	965
1.5.1.4	CERT01 - Certification Crosswalk	CERT01	23 days	Tue 6/8/21	Wed 7/7/21	
1.5.1.4.1	Crete Certification Plan DED		5 days	Tue 6/8/21	Mon 6/14/21	
1.5.1.4.1.1	Draft DED		2 days	Tue 6/8/21	Thu 6/10/21	967
1.5.1.4.1.2	Review DED		2 days	Thu 6/10/21	Mon 6/14/21	970
1.5.1.4.1.3	Approve DED		1 day	Mon 6/14/21	Mon 6/14/21	971
1.5.1.4.1.4	Milestone: Certification Crosswalk DED - Approved		0 days	Mon 6/14/21	Mon 6/14/21	972
1.5.1.4.2	Draft Certification Crosswalk		10 days	Tue 6/15/21	Fri 6/25/21	973
1.5.1.4.3	Submit Certification Crosswalk for Review		1 day	Fri 6/25/21	Mon 6/28/21	974
1.5.1.4.4	Review Certification Crosswalk		5 days	Mon 6/28/21	Fri 7/2/21	975
1.5.1.4.5	Approve Certification Crosswalk		1 day	Tue 7/6/21	Tue 7/6/21	976
1.5.1.4.6	Upload Certification Crosswalk to Certification Document Repository		1 day	Tue 7/6/21	Wed 7/7/21	977

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.1.4.7	Milestone: CERT01 - Certification Cross Walk - Complete		0 days	Tue 7/6/21	Tue 7/6/21	977
1.5.1.5	Conduct Certification Kick Off Meeting		1 day	Tue 7/6/21	Wed 7/7/21	967,979
1.5.1.6	CMS Consult for Outcome Based Certification (Update on Status)		1 day	Wed 7/7/21	Thu 7/8/21	980
1.5.2	Medicaid Enterprise Certification Toolkit (MECT) - Release 2.3		754.14 days?	Fri 5/15/20	Tue 12/20/22	
1.5.2.1	MECL Stage 1 - Initiation and Planning		290.43 days	Fri 5/15/20	Mon 5/17/21	
1.5.2.1.1	Milestone: MECL Initiation and Planning - Stage 1 - Start		0 days	Fri 5/15/20	Fri 5/15/20	
1.5.2.1.2	1. Consult with CMS		9 days	Fri 1/8/21	Tue 1/19/21	
1.5.2.1.2.1	Notify CMS of intent to update MMIS / module(s)		1 day	Fri 1/8/21	Fri 1/8/21	
1.5.2.1.2.2	Schedule a Consult with CMS Regional Office		1 day	Fri 1/8/21	Mon 1/11/21	986
1.5.2.1.2.3	Meet with CMS to discuss general approach		4 days	Mon 1/11/21	Fri 1/15/21	
1.5.2.1.2.3.1	Review Schedule Template with all Milestone Reviews		1 day	Mon 1/11/21	Tue 1/12/21	987
1.5.2.1.2.3.2	With CMS input, decide which checklist to use		1 day	Tue 1/12/21	Wed 1/13/21	989
1.5.2.1.2.3.3	Determine the frequency of MMIS IV&V Progress Reports (Quarterly)		1 day	Wed 1/13/21	Thu 1/14/21	990
1.5.2.1.2.3.4	Discuss re-use opportunities with CMS		1 day	Thu 1/14/21	Fri 1/15/21	991
1.5.2.1.2.4	Prepare and disseminate Consult meeting minutes		3 days	Fri 1/15/21	Tue 1/19/21	992

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.1.2.5	Milestone: CMS Initial Consult Complete		0 days	Tue 1/19/21	Tue 1/19/21	993
1.5.2.1.3	2. Milestone: State Goals and Objectives, APD, PPU - Enterprise		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.4	3. Milestone: IV&V Draft RFP		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.5	4. Milestone: IV&V RFP and PAPDU review (Completed and IV&V on-Board)		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.6	5. Milestone: IV&V Contract - Completed and IV&V on-board)		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.7	6. Milestone: MITA SS-A Roadmap Updates & ConOps - Enterprise		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.8	7. Milestone: MMIS Concept of Operation - Enterprise		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.9	8. Milestone: MMIS & MITA ConOps Consult - Enterprise		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.10	9. Milestone: Draft Request for Proposal (RFP)		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.11	10. Milestone: Project Management Plan - Enterprise		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.12	11. Milestone: Project Progress Report (PPR) for PIMR - Enterprise - see 13.a		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.13	12. Milestone: Draft & Submit Implementation Advanced Planning Document (IAPD)		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.14	13.a -R1 - Conduct Project Initiation Milestone Review (PIMR)		95.14 days	Tue 1/19/21	Mon 5/17/21	
1.5.2.1.14.1	PIMR - Required Artifacts		54 days	Tue 1/19/21	Fri 3/26/21	

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.1.14.1.1	Milestone: State Goals and Objectives - Complete		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.14.1.2	Milestone: Implementation Advanced Planning Document (IAPD) - Complete		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.14.1.3	Milestone: Draft RFP - Complete		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.14.1.4	Milestone: MITA Concept of Operations - Complete		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.14.1.5	Milestone: MITA Technical Management Strategy - Complete		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.14.1.6	Milestone: MITA Data Management Strategy - Complete		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.14.1.7	Milestone: MMIS Concept of Operations - Complete		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.14.1.8	Milestone: MITA Self-Assessment / MITA Roadmap - Complete		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.14.1.9	Milestone: New Medicare Card Program's (NMCP) State Medicaid Agency Readiness Report - Complete		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.14.1.10	Milestone: System Security Plan - Milestone:		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.14.1.11	Milestone: Privacy Impact Analysis - Complete		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.14.1.12	Milestone: Project Management Plan - Complete		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.14.1.13	Milestone: Schedule (or milestones and burn-down charts) - Complete		0 days	Tue 1/19/21	Tue 1/19/21	994

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.1.14.1.14	Milestone: Risk Management Plan and Risk Register / Section of Project Management Plan - Complete		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.14.1.15	Milestone: Project Checklists and Evidence - Complete		0 days	Wed 3/17/21	Wed 3/17/21	1094
1.5.2.1.14.1.16	Milestone: Project Progress Report (PPR) - Complete		0 days	Fri 3/26/21	Fri 3/26/21	1104
1.5.2.1.14.2	PIMR - Workbook Checklists preparation for IV&V		47 days	Tue 1/19/21	Wed 3/17/21	
1.5.2.1.14.2.1	PIMR - FFS Claims and Adjudication - Work Book and Checklists (Care Management. Operations Management. Claims Receipt. Claims Adjudication)		47 days	Tue 1/19/21	Wed 3/17/21	
1.5.2.1.14.2.1.1	Draft Evidence Workbooks for Checklist		10 days	Tue 1/19/21	Mon 2/1/21	1011
1.5.2.1.14.2.1.2	Internal QA of Evidence Workbooks		10 days	Mon 2/1/21	Fri 2/12/21	1026
1.5.2.1.14.2.1.3	Submit Evidence for Workbooks to DPHHS		1 day	Fri 2/12/21	Mon 2/15/21	1027
1.5.2.1.14.2.1.4	Schedule and conduct review of Evidence Workbooks		10 days	Mon 2/15/21	Thu 2/25/21	1028
1.5.2.1.14.2.1.5	Address feedback from review cycle(s)		10 days	Fri 2/26/21	Wed 3/10/21	1029
1.5.2.1.14.2.1.6	Review and Approve FFS Claims and Adjudication - Evidence Workbooks		5 days	Wed 3/10/21	Wed 3/17/21	1030

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.1.14.2.1.7	Milestone: PIMR - FFS Claims and Adjudication - Evidence Workbooks Approved and sent to IV&V		0 days	Wed 3/17/21	Wed 3/17/21	1031
1.5.2.1.14.2.1.8	Create PIMR - FFS Claims and Adjudication - Checklist from Evidence Workbook		1 day	Wed 3/17/21	Wed 3/17/21	1032
1.5.2.1.14.2.1.9	Milestone: PIMR - FFS Claims and Adjudication - Evidence Checklist Complete		0 days	Wed 3/17/21	Wed 3/17/21	1033
1.5.2.1.14.2.2	PIMR - Technical Architecture - Work Book and Checklist		47 days	Tue 1/19/21	Wed 3/17/21	
1.5.2.1.14.2.2.1	Draft Evidence Workbooks for Checklist		10 days	Tue 1/19/21	Mon 2/1/21	1012
1.5.2.1.14.2.2.2	Internal QA of Evidence Workbooks		10 days	Mon 2/1/21	Fri 2/12/21	1036
1.5.2.1.14.2.2.3	Submit Evidence for Workbooks to DPHHS		1 day	Fri 2/12/21	Mon 2/15/21	1037
1.5.2.1.14.2.2.4	Schedule and conduct review of Evidence Workbooks		10 days	Mon 2/15/21	Thu 2/25/21	1038
1.5.2.1.14.2.2.5	Address feedback from review cycle(s)		10 days	Fri 2/26/21	Wed 3/10/21	1039
1.5.2.1.14.2.2.6	Review and Approve Technical Architecture Evidence Workbooks		5 days	Wed 3/10/21	Wed 3/17/21	1040
1.5.2.1.14.2.2.7	Milestone: PIMR - Technical Architecture - Work Book and Checklist Evidence Workbooks Approved and sent to IV&V		0 days	Wed 3/17/21	Wed 3/17/21	1041

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.1.14.2.2.8	Create PIMR - Technical Architecture - Work Book and Checklist from Evidence Workbook		1 day	Wed 3/17/21	Wed 3/17/21	1042
1.5.2.1.14.2.2.9	Milestone: PIMR - Technical Architecture - Work Book and Checklist Evidence Complete		0 days	Wed 3/17/21	Wed 3/17/21	1043
1.5.2.1.14.2.3	PIMR - Standards and Conditions - Work Book and Checklist		47 days	Tue 1/19/21	Wed 3/17/21	
1.5.2.1.14.2.3.1	Draft Evidence Workbooks for Checklist		10 days	Tue 1/19/21	Mon 2/1/21	1012
1.5.2.1.14.2.3.2	Internal QA of Evidence Workbooks		10 days	Mon 2/1/21	Fri 2/12/21	1046
1.5.2.1.14.2.3.3	Submit Evidence for Workbooks to DPHHS		1 day	Fri 2/12/21	Mon 2/15/21	1047
1.5.2.1.14.2.3.4	Schedule and conduct review of Evidence Workbooks		10 days	Mon 2/15/21	Thu 2/25/21	1048
1.5.2.1.14.2.3.5	Address feedback from review cycle(s)		10 days	Fri 2/26/21	Wed 3/10/21	1049
1.5.2.1.14.2.3.6	Review and Approve Standards and Conditions - Evidence Workbooks		5 days	Wed 3/10/21	Wed 3/17/21	1050
1.5.2.1.14.2.3.7	Milestone: PIMR - Standards and Conditions- Evidence Workbooks Approved and sent to IV&V		0 days	Wed 3/17/21	Wed 3/17/21	1051
1.5.2.1.14.2.3.8	Create PIMR - Standards and Conditions - Checklist from Evidence Workbook		1 day	Wed 3/17/21	Wed 3/17/21	1052

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.1.14.2.3.9	Milestone: PIMR - Standards and Conditions- Evidence Checklist Complete		0 days	Wed 3/17/21	Wed 3/17/21	1053
1.5.2.1.14.2.4	PIMR - Information Architecture - Work Book and Checklist		47 days	Tue 1/19/21	Wed 3/17/21	
1.5.2.1.14.2.4.1	Draft Evidence Workbooks for Checklist		10 days	Tue 1/19/21	Mon 2/1/21	1012
1.5.2.1.14.2.4.2	Internal QA of Evidence Workbooks		10 days	Mon 2/1/21	Fri 2/12/21	1056
1.5.2.1.14.2.4.3	Submit Evidence for Workbooks to DPHHS		1 day	Fri 2/12/21	Mon 2/15/21	1057
1.5.2.1.14.2.4.4	Schedule and conduct review of Evidence Workbooks		10 days	Mon 2/15/21	Thu 2/25/21	1058
1.5.2.1.14.2.4.5	Address feedback from review cycle(s)		10 days	Fri 2/26/21	Wed 3/10/21	1059
1.5.2.1.14.2.4.6	Review and Approve Information Architecture - Evidence Workbooks		5 days	Wed 3/10/21	Wed 3/17/21	1060
1.5.2.1.14.2.4.7	Milestone: PIMR - Information Architecture - Evidence Workbooks Approved and sent to IV&V		0 days	Wed 3/17/21	Wed 3/17/21	1061
1.5.2.1.14.2.4.8	Create PIMR - Information Architecture - Checklist from Evidence Workbook		1 day	Wed 3/17/21	Wed 3/17/21	1062
1.5.2.1.14.2.4.9	Milestone: PIMR - Information Architecture - Evidence Checklist Complete		0 days	Wed 3/17/21	Wed 3/17/21	1063

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.1.14.2.5	PIMR - Information and Utility - Work Book and Checklist		47 days	Tue 1/19/21	Wed 3/17/21	
1.5.2.1.14.2.5.1	Draft Evidence Workbooks for Checklist		10 days	Tue 1/19/21	Mon 2/1/21	1012
1.5.2.1.14.2.5.2	Internal QA of Evidence Workbooks		10 days	Mon 2/1/21	Fri 2/12/21	1066
1.5.2.1.14.2.5.3	Submit Evidence for Workbooks to DPHHS		1 day	Fri 2/12/21	Mon 2/15/21	1067
1.5.2.1.14.2.5.4	Schedule and conduct review of Evidence Workbooks		10 days	Mon 2/15/21	Thu 2/25/21	1068
1.5.2.1.14.2.5.5	Address feedback from review cycle(s)		10 days	Fri 2/26/21	Wed 3/10/21	1069
1.5.2.1.14.2.5.6	Review and Approve Information and Utility - Evidence Workbooks		5 days	Wed 3/10/21	Wed 3/17/21	1070
1.5.2.1.14.2.5.7	Milestone: PIMR - Information and Utility - Evidence Workbooks Approved and sent to IV&V		0 days	Wed 3/17/21	Wed 3/17/21	1071
1.5.2.1.14.2.5.8	Create PIMR- Information and Utility - Checklist from Evidence Workbook		1 day	Wed 3/17/21	Wed 3/17/21	1072
1.5.2.1.14.2.5.9	Milestone: PIMR - Information and Utility - Evidence Checklist Complete		0 days	Wed 3/17/21	Wed 3/17/21	1073
1.5.2.1.14.2.6	PIMR - Intermediary and Interface - Work Book and Checklist		47 days	Tue 1/19/21	Wed 3/17/21	

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.1.14.2.6.1	Draft Evidence Workbooks for Checklist		10 days	Tue 1/19/21	Mon 2/1/21	1012
1.5.2.1.14.2.6.2	Internal QA of Evidence Workbooks		10 days	Mon 2/1/21	Fri 2/12/21	1076
1.5.2.1.14.2.6.3	Submit Evidence for Workbooks to DPHHS		1 day	Fri 2/12/21	Mon 2/15/21	1077
1.5.2.1.14.2.6.4	Schedule and conduct review of Evidence Workbooks		10 days	Mon 2/15/21	Thu 2/25/21	1078
1.5.2.1.14.2.6.5	Address feedback from review cycle(s)		10 days	Fri 2/26/21	Wed 3/10/21	1079
1.5.2.1.14.2.6.6	Review and Approve Intermediary and Interface - Evidence Workbooks		5 days	Wed 3/10/21	Wed 3/17/21	1080
1.5.2.1.14.2.6.7	Milestone: PIMR - Intermediary and Interface - Evidence Workbooks Approved and sent to IV&V		0 days	Wed 3/17/21	Wed 3/17/21	1081
1.5.2.1.14.2.6.8	Create PIMR - Intermediary and Interface - Checklist from Evidence Workbook		1 day	Wed 3/17/21	Wed 3/17/21	1082
1.5.2.1.14.2.6.9	Milestone: PIMR - Intermediary and Interface - Evidence Checklist Complete		0 days	Wed 3/17/21	Wed 3/17/21	1083
1.5.2.1.14.2.7	PIMR - Access and Delivery - Work Book and Checklist		47 days	Tue 1/19/21	Wed 3/17/21	
1.5.2.1.14.2.7.1	Draft Evidence Workbooks for Checklist		10 days	Tue 1/19/21	Mon 2/1/21	1012
1.5.2.1.14.2.7.2	Internal QA of Evidence Workbooks		10 days	Mon 2/1/21	Fri 2/12/21	1086

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.1.14.2.7.3	Submit Evidence for Workbooks to DPHHS		1 day	Fri 2/12/21	Mon 2/15/21	1087
1.5.2.1.14.2.7.4	Schedule and conduct review of Evidence Workbooks		10 days	Mon 2/15/21	Thu 2/25/21	1088
1.5.2.1.14.2.7.5	Address feedback from review cycle(s)		10 days	Fri 2/26/21	Wed 3/10/21	1089
1.5.2.1.14.2.7.6	Review and Approve Access and Delivery - Evidence Workbooks		5 days	Wed 3/10/21	Wed 3/17/21	1090
1.5.2.1.14.2.7.7	Milestone: PIMR - Access and Delivery - Evidence Workbooks Approved and send to IV&V		0 days	Wed 3/17/21	Wed 3/17/21	1091
1.5.2.1.14.2.7.8	Create PIMR - Access and Delivery - Checklist from Evidence Workbook		1 day	Wed 3/17/21	Wed 3/17/21	1092
1.5.2.1.14.2.7.9	Milestone: PIMR - Access and Delivery - Evidence Checklist Complete		0 days	Wed 3/17/21	Wed 3/17/21	1093
1.5.2.1.14.3	R1 - Conduct Project Initiation Milestone Review (PIMR) - per MECT Appendix L		48.14 days	Thu 3/18/21	Mon 5/17/21	
1.5.2.1.14.3.1	6 to 8 weeks prior to PIMR		3 days	Thu 3/18/21	Mon 3/22/21	
1.5.2.1.14.3.1.1	Discuss with CMS the format and timing of the review, State evidence storage plan, and legal agreements that need to be put in place		3 days	Thu 3/18/21	Mon 3/22/21	1094
1.5.2.1.14.3.1.2	Give IV&V access to Checklist evidence		1 day	Thu 3/18/21	Thu 3/18/21	1094

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.1.14.3.2	2 to 6 Weeks Prior to PIMR		22 days	Thu 3/18/21	Wed 4/14/21	
1.5.2.1.14.3.2.1	Send Email to CMS informing them of readiness for Milestone review (4 to 6 weeks prior)		1 day	Thu 3/18/21	Thu 3/18/21	1094
1.5.2.1.14.3.2.2	Finalize Checklists and upload evidence to repository		2 days	Mon 3/22/21	Wed 3/24/21	1097
1.5.2.1.14.3.2.3	Send CMS forms for accessing State repository (and to the module in production for R3)		1 day	Thu 3/18/21	Thu 3/18/21	1094
1.5.2.1.14.3.2.4	Finalize and sign any necessary legal documents		5 days	Thu 3/18/21	Thu 3/25/21	1102
1.5.2.1.14.3.2.5	Grant repository access to the Milestone Review Team members		1 day	Thu 3/25/21	Fri 3/26/21	1103
1.5.2.1.14.3.2.6	Adjudicate Check Lists		10 days	Wed 3/24/21	Tue 4/6/21	1101
1.5.2.1.14.3.2.7	Complete IV&V Project Progress Report (PPR)		5 days	Tue 4/6/21	Mon 4/12/21	1105
1.5.2.1.14.3.2.8	Send Project Progress Report (PPR) and checklists to CMS and State simultaneously		1 day	Mon 4/12/21	Tue 4/13/21	1106
1.5.2.1.14.3.2.9	Conduct Kick-off meeting with the state (for virtual / on-site reviews)		1 day	Tue 4/13/21	Wed 4/14/21	1107
1.5.2.1.14.3.2.10	Send Review Team Member List to State		1 day	Tue 4/13/21	Wed 4/14/21	1107
1.5.2.1.14.3.3	2 Weeks Prior to PIMR		5 days	Wed 4/14/21	Tue 4/20/21	
1.5.2.1.14.3.3.1	Review PPR, Checklists and Evidence		5 days	Wed 4/14/21	Tue 4/20/21	1109

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.1.14.3.3.2	Send clarifying questions to State if necessary		5 days	Wed 4/14/21	Tue 4/20/21	1109
1.5.2.1.14.3.4	Conduct Project Initiation Milestone Review (PIMR)		10 days	Tue 4/20/21	Mon 5/3/21	1112
1.5.2.1.14.3.5	Post PIMR Review		11.14 days	Mon 5/3/21	Mon 5/17/21	
1.5.2.1.14.3.5.1	Complete outstanding action items		5 days	Mon 5/3/21	Fri 5/7/21	1113
1.5.2.1.14.3.5.2	Finalize CMS comments and findings in CMS tab of IV&V PPR		5 days	Fri 5/7/21	Fri 5/14/21	1115
1.5.2.1.14.3.5.3	Send PIMR Report to State		1.14 days	Fri 5/14/21	Mon 5/17/21	1116
1.5.2.1.14.3.6	Milestone: CMS Approval of Project Initiation Milestone Review		0 days	Mon 5/17/21	Mon 5/17/21	1117
1.5.2.1.15	13.b / 14 Milestone: IAPD Approval		0 days	Tue 1/19/21	Tue 1/19/21	994
1.5.2.1.16	Milestone: MECL Initiation and Planning - Stage 1 - Finish		0 days	Tue 1/19/21	Tue 1/19/21	1119
1.5.2.2	MECL Stage 2 - Requirements, Design and Development (No Checklists or Milestone Reviews)		492.86 days	Tue 1/19/21	Wed 9/28/22	
1.5.2.2.1	Milestone: Requirements, Design and Development - Stage 2 - Start		0 days	Wed 9/28/22	Wed 9/28/22	1320
1.5.2.2.2	15. Milestone: State Procurement Process - Complete		0 days	Mon 5/17/21	Mon 5/17/21	1118
1.5.2.2.3	16 & 17. Milestone: Requirements and Preliminary Design Creation & Review		0 days	Tue 1/19/21	Tue 1/19/21	1120
1.5.2.2.4	18. Milestone: Progress Report (Step #17 input)		0 days	Tue 6/15/21	Tue 6/15/21	
1.5.2.2.5	19. Milestone: Review Progress Report		0 days	Wed 9/15/21	Wed 9/15/21	

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.2.6	20. Milestone: Periodic Progress Report		0 days	Wed 12/15/21	Wed 12/15/21	
1.5.2.2.7	21. Milestone: Development - Complete		0 days	Fri 4/8/22	Fri 4/8/22	192SS,448SS, 647SS,856SS
1.5.2.2.8	Milestone: Requirements, Design and Development - Stage 2 - Finish		0 days	Fri 4/8/22	Fri 4/8/22	1128
1.5.2.3	MECL Stage 3 - Integration, Test, and Implementation - OMR		98.43 days?	Mon 1/10/22	Tue 5/10/22	
1.5.2.3.1	Milestone: Integration, Test, and Implementation- Stage 3 - Start		0 days	Thu 1/13/22	Thu 1/13/22	158SS,426SS, 636SS,842SS
1.5.2.3.2	22. Milestone: Test and Evaluate		0 days	Tue 5/10/22	Tue 5/10/22	158,426,636, 842FF
1.5.2.3.3	23. Milestone: Progress Report - In Step 24 - OMR		0 days	Tue 5/10/22	Tue 5/10/22	1132
1.5.2.3.4	24. R2 - Operational Milestone Review (OMR)		97.29 days?	Mon 1/10/22	Mon 5/9/22	
1.5.2.3.4.1	OMR - Milestone Review Artifacts		70.29 days	Mon 1/10/22	Tue 4/5/22	
1.5.2.3.4.1.1	Milestone: Working Wipro EMaaS Modules - Complete		0 days	Mon 1/10/22	Mon 1/10/22	231SS-101 days,478SS-101 days,668SS-101 days,880SS-101 days
1.5.2.3.4.1.2	Milestone: Project Management Plan – Updated		0 days	Mon 1/10/22	Mon 1/10/22	231SS-101 days,478SS-101 days,668SS-101 days,880SS-101 days

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.3.4.1.3	Milestone: Risk Management Plan and Risk Register – Updated (Section of the Project Management Plan)		0 days	Mon 1/10/22	Mon 1/10/22	231SS-101 days,478SS-101 days,668SS-101 days,880SS-101 days
1.5.2.3.4.1.4	Milestone: Privacy Impact Analysis – Updated		0 days	Mon 1/10/22	Mon 1/10/22	231SS-101 days,478SS-101 days,668SS-101 days,880SS-101 days
1.5.2.3.4.1.5	Milestone: System Security Plan - Updated		0 days	Mon 1/10/22	Mon 1/10/22	231SS-101 days,478SS-101 days,668SS-101 days,880SS-101 days
1.5.2.3.4.1.6	Milestone: Schedule (or milestones and burn-down charts) – Updated		0 days	Mon 1/10/22	Mon 1/10/22	231SS-101 days,478SS-101 days,668SS-101 days,880SS-101 days
1.5.2.3.4.1.7	Milestone: Incident Management Plan - Complete		0 days	Mon 1/10/22	Mon 1/10/22	231SS-101 days,478SS-101 days,668SS-101

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
						days,880SS-101 days
1.5.2.3.4.1.8	Milestone: Configuration Management Plan - Complete		0 days	Mon 1/10/22	Mon 1/10/22	231SS-101 days,478SS-101 days,668SS-101 days,880SS-101 days
1.5.2.3.4.1.9	Milestone: Information Security Risk Assessment - Complete		0 days	Mon 1/10/22	Mon 1/10/22	231SS-101 days,478SS-101 days,668SS-101 days,880SS-101 days
1.5.2.3.4.1.10	Milestone: Database Design-Complete		0 days	Mon 1/10/22	Mon 1/10/22	231SS-101 days,478SS-101 days,668SS-101 days,880SS-101 days
1.5.2.3.4.1.11	Milestone: Data Conversion / Management Plan - Complete		0 days	Mon 1/10/22	Mon 1/10/22	231SS-101 days,478SS-101 days,668SS-101 days,880SS-101 days
1.5.2.3.4.1.12	Milestone: Contingency / Recovery Plan - Complete		0 days	Mon 1/10/22	Mon 1/10/22	231SS-101 days,478SS-101

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
						days,668SS-101 days,880SS-101 days
1.5.2.3.4.1.13	Milestone: Test Reports / Validated Product Reports - Complete		0 days	Mon 1/10/22	Mon 1/10/22	231SS-101 days,478SS-101 days,668SS-101 days,880SS-101 days
1.5.2.3.4.1.14	Milestone: System Design Document Complete		0 days	Mon 1/10/22	Mon 1/10/22	231SS-101 days,478SS-101 days,668SS-101 days,880SS-101 days
1.5.2.3.4.1.15	Milestone: System Requirement Document / backlog of user stories or use cases - Complete		0 days	Mon 1/10/22	Mon 1/10/22	231SS-101 days,478SS-101 days,668SS-101 days,880SS-101 days
1.5.2.3.4.1.16	Milestone: Product Documentation - Complete		0 days	Mon 1/10/22	Mon 1/10/22	231SS-101 days,478SS-101 days,668SS-101 days,880SS-101 days

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.3.4.1.17	Milestone: Roll Out Plan - Complete		0 days	Mon 1/10/22	Mon 1/10/22	231SS-101 days,478SS-101 days,668SS-101 days,880SS-101 days
1.5.2.3.4.1.18	Milestone: HIPAA Statement - Updated		0 days	Mon 1/10/22	Mon 1/10/22	231SS-101 days,478SS-101 days,668SS-101 days,880SS-101 days
1.5.2.3.4.1.19	Milestone: New Medicare Card Program's (NMCP) State Medicaid Agency Readiness Report - Complete		0 days	Mon 1/10/22	Mon 1/10/22	231SS-101 days,478SS-101 days,668SS-101 days,880SS-101 days
1.5.2.3.4.1.20	Milestone: IV&V - Project Checklists and Evidence - Complete		0 days	Wed 3/9/22	Wed 3/9/22	1228
1.5.2.3.4.1.21	Milestone: IV&V - Project Progress Report (PPR) - Complete		0 days	Tue 4/5/22	Tue 4/5/22	1246
1.5.2.3.4.2	OMR - Workbook Checklists preparation for IV&V		47.14 days	Mon 1/10/22	Tue 3/8/22	
1.5.2.3.4.2.1	OMR - FFS Claims and Adjudication - Work Book and Checklists (Care Management.		47.14 days	Mon 1/10/22	Tue 3/8/22	

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
	Operations Management. Claims Receipt. Claims Adjudication)					
1.5.2.3.4.2.1.1	Draft Evidence Workbooks for Checklist		10 days	Mon 1/10/22	Thu 1/20/22	1151
1.5.2.3.4.2.1.2	Internal QA of Evidence Workbooks		10 days	Thu 1/20/22	Wed 2/2/22	1159
1.5.2.3.4.2.1.3	Submit Evidence for Workbooks to DPHHS		1 day	Wed 2/2/22	Thu 2/3/22	1160
1.5.2.3.4.2.1.4	Schedule and conduct review of Evidence Workbooks		10 days	Thu 2/3/22	Wed 2/16/22	1161
1.5.2.3.4.2.1.5	Address feedback from review cycle(s)		10 days	Wed 2/16/22	Mon 2/28/22	1162
1.5.2.3.4.2.1.6	Review and Approve FFS Claims and Adjudication - Evidence Workbooks		5 days	Tue 3/1/22	Mon 3/7/22	1163
1.5.2.3.4.2.1.7	Milestone: OMR - FFS Claims and Adjudication - Evidence Workbooks Approved and sent to IV&V		0 days	Mon 3/7/22	Mon 3/7/22	1164
1.5.2.3.4.2.1.8	Create OMR - FFS Claims and Adjudication - Checklist from Evidence Workbook		1.14 days	Mon 3/7/22	Tue 3/8/22	1165
1.5.2.3.4.2.1.9	Milestone: OMR - FFS Claims and Adjudication - Evidence Checklist Complete		0 days	Tue 3/8/22	Tue 3/8/22	1166
1.5.2.3.4.2.2	OMR - Technical Architecture - Work Book and Checklist		47.14 days	Mon 1/10/22	Tue 3/8/22	
1.5.2.3.4.2.2.1	Draft Evidence Workbooks for Checklist		10 days	Mon 1/10/22	Thu 1/20/22	1151

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.3.4.2.2.2	Internal QA of Evidence Workbooks		10 days	Thu 1/20/22	Wed 2/2/22	1169
1.5.2.3.4.2.2.3	Submit Evidence for Workbooks to DPHHS		1 day	Wed 2/2/22	Thu 2/3/22	1170
1.5.2.3.4.2.2.4	Schedule and conduct review of Evidence Workbooks		10 days	Thu 2/3/22	Wed 2/16/22	1171
1.5.2.3.4.2.2.5	Address feedback from review cycle(s)		10 days	Wed 2/16/22	Mon 2/28/22	1172
1.5.2.3.4.2.2.6	Review and Approve Technical Architecture Evidence Workbooks		5 days	Tue 3/1/22	Mon 3/7/22	1173
1.5.2.3.4.2.2.7	Milestone: OMR - Technical Architecture - Work Book and Checklist Evidence Workbooks Approved and sent to IV&V		0 days	Mon 3/7/22	Mon 3/7/22	1174
1.5.2.3.4.2.2.8	Create OMR - Technical Architecture - Work Book and Checklist from Evidence Workbook		1.14 days	Mon 3/7/22	Tue 3/8/22	1175
1.5.2.3.4.2.2.9	Milestone: OMR - Technical Architecture - Work Book and Checklist Evidence Complete		0 days	Tue 3/8/22	Tue 3/8/22	1176
1.5.2.3.4.2.3	OMR - Standards and Conditions - Work Book and Checklist		47.14 days	Mon 1/10/22	Tue 3/8/22	
1.5.2.3.4.2.3.1	Draft Evidence Workbooks for Checklist		10 days	Mon 1/10/22	Thu 1/20/22	1151
1.5.2.3.4.2.3.2	Internal QA of Evidence Workbooks		10 days	Thu 1/20/22	Wed 2/2/22	1179

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.3.4.2.3.3	Submit Evidence for Workbooks to DPHHS		1 day	Wed 2/2/22	Thu 2/3/22	1180
1.5.2.3.4.2.3.4	Schedule and conduct review of Evidence Workbooks		10 days	Thu 2/3/22	Wed 2/16/22	1181
1.5.2.3.4.2.3.5	Address feedback from review cycle(s)		10 days	Wed 2/16/22	Mon 2/28/22	1182
1.5.2.3.4.2.3.6	Review and Approve Standards and Conditions - Evidence Workbooks		5 days	Tue 3/1/22	Mon 3/7/22	1183
1.5.2.3.4.2.3.7	Milestone: OMR - Standards and Conditions- Evidence Workbooks Approved and sent to IV&V		0 days	Mon 3/7/22	Mon 3/7/22	1184
1.5.2.3.4.2.3.8	Create OMR - Standards and Conditions - Checklist from Evidence Workbook		1.14 days	Mon 3/7/22	Tue 3/8/22	1185
1.5.2.3.4.2.3.9	Milestone: OMR - Standards and Conditions- Evidence Checklist Complete		0 days	Tue 3/8/22	Tue 3/8/22	1186
1.5.2.3.4.2.4	OMR - Information Architecture - Work Book and Checklist		47.14 days	Mon 1/10/22	Tue 3/8/22	
1.5.2.3.4.2.4.1	Draft Evidence Workbooks for Checklist		10 days	Mon 1/10/22	Thu 1/20/22	1151
1.5.2.3.4.2.4.2	Internal QA of Evidence Workbooks		10 days	Thu 1/20/22	Wed 2/2/22	1189
1.5.2.3.4.2.4.3	Submit Evidence for Workbooks to DPHHS		1 day	Wed 2/2/22	Thu 2/3/22	1190
1.5.2.3.4.2.4.4	Schedule and conduct review of Evidence Workbooks		10 days	Thu 2/3/22	Wed 2/16/22	1191

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.3.4.2.4.5	Address feedback from review cycle(s)		10 days	Wed 2/16/22	Mon 2/28/22	1192
1.5.2.3.4.2.4.6	Review and Approve Information Architecture - Evidence Workbooks		5 days	Tue 3/1/22	Mon 3/7/22	1193
1.5.2.3.4.2.4.7	Milestone: OMR - Information Architecture - Evidence Workbooks Approved and sent to IV&V		0 days	Mon 3/7/22	Mon 3/7/22	1194
1.5.2.3.4.2.4.8	Create OMR - Information Architecture - Checklist from Evidence Workbook		1.14 days	Mon 3/7/22	Tue 3/8/22	1195
1.5.2.3.4.2.4.9	Milestone: OMR - Information Architecture - Evidence Checklist Complete		0 days	Tue 3/8/22	Tue 3/8/22	1196
1.5.2.3.4.2.5	OMR - Information and Utility - Work Book and Checklist		47.14 days	Mon 1/10/22	Tue 3/8/22	
1.5.2.3.4.2.5.1	Draft Evidence Workbooks for Checklist		10 days	Mon 1/10/22	Thu 1/20/22	1151
1.5.2.3.4.2.5.2	Internal QA of Evidence Workbooks		10 days	Thu 1/20/22	Wed 2/2/22	1199
1.5.2.3.4.2.5.3	Submit Evidence for Workbooks to DPHHS		1 day	Wed 2/2/22	Thu 2/3/22	1200
1.5.2.3.4.2.5.4	Schedule and conduct review of Evidence Workbooks		10 days	Thu 2/3/22	Wed 2/16/22	1201
1.5.2.3.4.2.5.5	Address feedback from review cycle(s)		10 days	Wed 2/16/22	Mon 2/28/22	1202

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.3.4.2.5.6	Review and Approve Information and Utility - Evidence Workbooks		5 days	Tue 3/1/22	Mon 3/7/22	1203
1.5.2.3.4.2.5.7	Milestone: OMR - Information and Utility - Evidence Workbooks Approved and sent to IV&V		0 days	Mon 3/7/22	Mon 3/7/22	1204
1.5.2.3.4.2.5.8	Create OMR- Information and Utility - Checklist from Evidence Workbook		1.14 days	Mon 3/7/22	Tue 3/8/22	1205
1.5.2.3.4.2.5.9	Milestone: OMR - Information and Utility - Evidence Checklist Complete		0 days	Tue 3/8/22	Tue 3/8/22	1206
1.5.2.3.4.2.6	OMR - Intermediary and Interface - Work Book and Checklist		47.14 days	Mon 1/10/22	Tue 3/8/22	
1.5.2.3.4.2.6.1	Draft Evidence Workbooks for Checklist		10 days	Mon 1/10/22	Thu 1/20/22	1151
1.5.2.3.4.2.6.2	Internal QA of Evidence Workbooks		10 days	Thu 1/20/22	Wed 2/2/22	1209
1.5.2.3.4.2.6.3	Submit Evidence for Workbooks to DPHHS		1 day	Wed 2/2/22	Thu 2/3/22	1210
1.5.2.3.4.2.6.4	Schedule and conduct review of Evidence Workbooks		10 days	Thu 2/3/22	Wed 2/16/22	1211
1.5.2.3.4.2.6.5	Address feedback from review cycle(s)		10 days	Wed 2/16/22	Mon 2/28/22	1212
1.5.2.3.4.2.6.6	Review and Approve Intermediary and Interface - Evidence Workbooks		5 days	Tue 3/1/22	Mon 3/7/22	1213

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.3.4.2.6.7	Milestone: OMR - Intermediary and Interface - Evidence Workbooks Approved and sent to IV&V		0 days	Mon 3/7/22	Mon 3/7/22	1214
1.5.2.3.4.2.6.8	Create OMR - Intermediary and Interface - Checklist from Evidence Workbook		1.14 days	Mon 3/7/22	Tue 3/8/22	1215
1.5.2.3.4.2.6.9	Milestone: OMR - Intermediary and Interface - Evidence Checklist Complete		0 days	Tue 3/8/22	Tue 3/8/22	1216
1.5.2.3.4.2.7	OMR - Access and Delivery - Work Book and Checklist		47.14 days	Mon 1/10/22	Tue 3/8/22	
1.5.2.3.4.2.7.1	Draft Evidence Workbooks for Checklist		10 days	Mon 1/10/22	Thu 1/20/22	1151
1.5.2.3.4.2.7.2	Internal QA of Evidence Workbooks		10 days	Thu 1/20/22	Wed 2/2/22	1219
1.5.2.3.4.2.7.3	Submit Evidence for Workbooks to DPHHS		1 day	Wed 2/2/22	Thu 2/3/22	1220
1.5.2.3.4.2.7.4	Schedule and conduct review of Evidence Workbooks		10 days	Thu 2/3/22	Wed 2/16/22	1221
1.5.2.3.4.2.7.5	Address feedback from review cycle(s)		10 days	Wed 2/16/22	Mon 2/28/22	1222
1.5.2.3.4.2.7.6	Review and Approve Access and Delivery - Evidence Workbooks		5 days	Tue 3/1/22	Mon 3/7/22	1223
1.5.2.3.4.2.7.7	Milestone: OMR - Access and Delivery - Evidence Workbooks Approved and send to IV&V		0 days	Mon 3/7/22	Mon 3/7/22	1224

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.3.4.2.7.8	Create OMR - Access and Delivery - Checklist from Evidence Workbook		1.14 days	Mon 3/7/22	Tue 3/8/22	1225
1.5.2.3.4.2.7.9	Milestone: OMR - Access and Delivery - Evidence Checklist Complete		0 days	Tue 3/8/22	Tue 3/8/22	1226
1.5.2.3.4.3	Milestone: - OMR Checklist Evidence Complete		1.14 days?	Tue 3/8/22	Wed 3/9/22	1167,1177,1187,1197,1207,1217,1227
1.5.2.3.4.4	ORR - Operational Readiness Review - Internal Gate Review pre-OMR		3 days	Wed 3/9/22	Fri 3/11/22	
1.5.2.3.4.4.1	Conduct Operational Readiness Review		1 day	Wed 3/9/22	Thu 3/10/22	1136,1137,1138,1139,1140,1141,1142,1143,1144,1145,1146,1147,1148,1149,1150,1151,1152,1153,1154,1228
1.5.2.3.4.4.2	Approve Operational Readiness Review		1 day	Thu 3/10/22	Fri 3/11/22	1230
1.5.2.3.4.4.3	Write OMR Meeting Minutes		1 day	Fri 3/11/22	Fri 3/11/22	1231
1.5.2.3.4.4.4	Milestone: Operational Readiness Review - Approved		0 days	Fri 3/11/22	Fri 3/11/22	1232
1.5.2.3.4.5	R2 - Conduct Operational Milestone Review (OMR) - per MECT Appendix L		49 days	Wed 3/9/22	Mon 5/9/22	
1.5.2.3.4.5.1	6 to 8 weeks prior to OMR		3 days	Wed 3/9/22	Fri 3/11/22	

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.3.4.5.1.1	Discuss with CMS the format and timing of the review, State evidence storage plan, and legal agreements that need to be put in place		3 days	Wed 3/9/22	Fri 3/11/22	1228
1.5.2.3.4.5.1.2	Give IV&V access to Checklist evidence		1 day	Wed 3/9/22	Thu 3/10/22	1228
1.5.2.3.4.5.2	2 to 6 Weeks Prior to OMR		23 days	Wed 3/9/22	Wed 4/6/22	
1.5.2.3.4.5.2.1	Send Email to CMS informing them of readiness for Milestone review (4 to 6 weeks prior)		1 day	Wed 3/9/22	Thu 3/10/22	1228
1.5.2.3.4.5.2.2	Finalize Checklists and upload evidence to repository		2 days	Thu 3/10/22	Fri 3/11/22	1237
1.5.2.3.4.5.2.3	Send CMS forms for accessing State repository (and to the module in production for R3)		1 day	Mon 3/14/22	Mon 3/14/22	1227,1233
1.5.2.3.4.5.2.4	Finalize and sign any necessary legal documents		5 days	Mon 3/14/22	Mon 3/21/22	1241
1.5.2.3.4.5.2.5	Grant repository access to the Milestone Review Team members		1 day	Mon 3/21/22	Tue 3/22/22	1242
1.5.2.3.4.5.2.6	Adjudicate Check Lists		15 days	Mon 3/14/22	Thu 3/31/22	1240
1.5.2.3.4.5.2.7	Complete IV&V Project Progress Report (PPR)		3 days	Thu 3/31/22	Mon 4/4/22	1244
1.5.2.3.4.5.2.8	Send Project Progress Report (PPR) and checklists to CMS and State simultaneously		1 day	Mon 4/4/22	Tue 4/5/22	1245

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.3.4.5.2.9	Conduct Kick-off meeting with the state (for virtual / on-site reviews)		1 day	Tue 4/5/22	Wed 4/6/22	1246
1.5.2.3.4.5.2.10	Send Review Team Member List to State		1 day	Tue 4/5/22	Wed 4/6/22	1246
1.5.2.3.4.5.3	2 Weeks Prior to OMR		5 days	Wed 4/6/22	Tue 4/12/22	
1.5.2.3.4.5.3.1	Review PPR, Checklists and Evidence		5 days	Wed 4/6/22	Tue 4/12/22	1248
1.5.2.3.4.5.3.2	Send clarifying questions to State if necessary		5 days	Wed 4/6/22	Tue 4/12/22	1248
1.5.2.3.4.5.4	Conduct Operational Milestone Review (OMR)		10 days	Tue 4/12/22	Mon 4/25/22	1251
1.5.2.3.4.5.5	Post OMR Review		11 days	Mon 4/25/22	Mon 5/9/22	
1.5.2.3.4.5.5.1	Complete outstanding action items		5 days	Mon 4/25/22	Fri 4/29/22	1252
1.5.2.3.4.5.5.2	Finalize CMS comments and findings in CMS tab of IV&V PPR		5 days	Mon 5/2/22	Fri 5/6/22	1254
1.5.2.3.4.5.5.3	Send OMR Report to State		1 day	Fri 5/6/22	Mon 5/9/22	1255
1.5.2.3.4.5.6	Milestone: CMS Approval of Operational Milestone Review		0 days	Mon 5/9/22	Mon 5/9/22	1256
1.5.2.3.5	Milestone: Integration, Test, and Implementation- Stage 3 - Finish		0 days	Mon 5/9/22	Mon 5/9/22	1257
1.5.2.4	MECL Stage 4 - Operations and Maintenance - CFR		173 days	Mon 5/16/22	Tue 12/20/22	
1.5.2.4.1	Milestone: Operations and Maintenance- Stage 4 - Start		0 days	Mon 5/16/22	Mon 5/16/22	235,481,671, 883
1.5.2.4.2	Update all Required CFR Artifacts and Evidence		66 days	Mon 5/16/22	Mon 8/8/22	1260

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.4.3	25. Milestone: Certification Request (6 months after Operations begins)		0 days	Mon 10/10/22	Mon 10/10/22	1376
1.5.2.4.4	26. Milestone: Project Progress Report for CFR		0 days	Tue 11/8/22	Tue 11/8/22	1383
1.5.2.4.5	27. R3 - Certification Final Review (CFR)		107 days	Mon 8/8/22	Tue 12/20/22	
1.5.2.4.5.1	CFR - Certification Final Review - Artifacts		75 days	Mon 8/8/22	Tue 11/8/22	
1.5.2.4.5.1.1	Milestone: Implementation Advanced Planning Document (IAPD) - Updated		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.2	Milestone: MITA Concept of Operations - Updated		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.3	Milestone: MMIS Concept of Operations - Updated		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.4	Milestone: MITA Self-Assessment / MITA Roadmap - Updated		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.5	Milestone: Risk Management Plan and Risk Register – Updated (Section of the Project Management Plan)		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.6	Milestone: Privacy Impact Analysis – Updated		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.7	Milestone: System Security Plan - Updated		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.8	Milestone: Schedule (or milestones and burn-down charts) – Updated		0 days	Mon 8/8/22	Mon 8/8/22	1261

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.4.5.1.9	Milestone: Incident Management Plan - Updated		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.10	Milestone: Configuration Management Plan - Updated		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.11	Milestone: Information Security Risk Assessment - Updated		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.12	Milestone: Database Design-Updated		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.13	Milestone: Data Conversion / Management Plan - Updated		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.14	Milestone: Contingency / Recovery Plan - Updated		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.15	Milestone: Test Reports / Validated Product Reports - Updated		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.16	Milestone: System Design Document Updated		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.17	Milestone: System Requirement Document / backlog of user stories or use cases - Updated		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.18	Milestone: Product Documentation - Updated		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.19	Milestone: HIPAA Statement - Updated		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.20	Milestone: New Medicare Card Program's (NMCP) State Medicaid Agency Readiness Report - Complete		0 days	Mon 8/8/22	Mon 8/8/22	1261

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.4.5.1.21	Milestone: The official Certification Request Letter(6 months after Production starts) - Complete		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.22	Milestone: Wipro EMaaS Module(s) - Updated		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.23	Milestone: Samples from six months of operating data - Complete		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.24	Milestone: Substantive and representative set of all reports and information retrieval screens (electronic format preferred) - Complete		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.25	Milestone: list of information retrieval functions and reports for each business area (including a list identifying distribution of the reports and who can access the information retrieval displays) - Complete		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.26	Milestone: Evidence that Transformed Medicaid Statistical Information System (T-MSIS) data requirements are met for timeliness and data quality - Complete		0 days	Mon 8/8/22	Mon 8/8/22	1261
1.5.2.4.5.1.27	Milestone: IV&V - Project Checklists and Evidence - Complete		0 days	Wed 10/5/22	Wed 10/5/22	1365

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.4.5.1.28	Milestone: IV&V - Project Progress Report (PPR) - Complete		0 days	Tue 11/8/22	Tue 11/8/22	1383
1.5.2.4.5.2	CFR - Workbook Checklists preparation for IV&V		47 days	Mon 8/8/22	Wed 10/5/22	
1.5.2.4.5.2.1	CFR - FFS Claims and Adjudication - Work Book and Checklists (Care Management. Operations Management. Claims Receipt. Claims Adjudication)		47 days	Mon 8/8/22	Wed 10/5/22	
1.5.2.4.5.2.1.1	Draft Evidence Workbooks for Checklist		10 days	Mon 8/8/22	Thu 8/18/22	1261
1.5.2.4.5.2.1.2	Internal QA of Evidence Workbooks		10 days	Fri 8/19/22	Wed 8/31/22	1296
1.5.2.4.5.2.1.3	Submit Evidence for Workbooks to DPHHS		1 day	Wed 8/31/22	Thu 9/1/22	1297
1.5.2.4.5.2.1.4	Schedule and conduct review of Evidence Workbooks		10 days	Thu 9/1/22	Thu 9/15/22	1298
1.5.2.4.5.2.1.5	Address feedback from review cycle(s)		10 days	Thu 9/15/22	Wed 9/28/22	1299
1.5.2.4.5.2.1.6	Review and Approve FFS Claims and Adjudication - Evidence Workbooks		5 days	Wed 9/28/22	Tue 10/4/22	1300
1.5.2.4.5.2.1.7	Milestone: CFR - FFS Claims and Adjudication - Evidence Workbooks Approved and sent to IV&V		0 days	Tue 10/4/22	Tue 10/4/22	1301
1.5.2.4.5.2.1.8	Create CFR - FFS Claims and Adjudication - Checklist from Evidence Workbook		1 day	Tue 10/4/22	Wed 10/5/22	1302

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.4.5.2.1.9	Milestone: CFR - FFS Claims and Adjudication - Evidence Checklist Complete		0 days	Wed 10/5/22	Wed 10/5/22	1303
1.5.2.4.5.2.2	CFR - Technical Architecture - Work Book and Checklist		47 days	Mon 8/8/22	Wed 10/5/22	
1.5.2.4.5.2.2.1	Draft Evidence Workbooks for Checklist		10 days	Mon 8/8/22	Thu 8/18/22	1261
1.5.2.4.5.2.2.2	Internal QA of Evidence Workbooks		10 days	Fri 8/19/22	Wed 8/31/22	1306
1.5.2.4.5.2.2.3	Submit Evidence for Workbooks to DPHHS		1 day	Wed 8/31/22	Thu 9/1/22	1307
1.5.2.4.5.2.2.4	Schedule and conduct review of Evidence Workbooks		10 days	Thu 9/1/22	Thu 9/15/22	1308
1.5.2.4.5.2.2.5	Address feedback from review cycle(s)		10 days	Thu 9/15/22	Wed 9/28/22	1309
1.5.2.4.5.2.2.6	Review and Approve Technical Architecture Evidence Workbooks		5 days	Wed 9/28/22	Tue 10/4/22	1310
1.5.2.4.5.2.2.7	Milestone: CFR - Technical Architecture - Work Book and Checklist Evidence Workbooks Approved and sent to IV&V		0 days	Tue 10/4/22	Tue 10/4/22	1311
1.5.2.4.5.2.2.8	Create CFR - Technical Architecture - Work Book and Checklist from Evidence Workbook		1 day	Tue 10/4/22	Wed 10/5/22	1312
1.5.2.4.5.2.2.9	Milestone: CFR - Technical Architecture - Work Book and Checklist Evidence Complete		0 days	Wed 10/5/22	Wed 10/5/22	1313

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.4.5.2.3	CFR - Standards and Conditions - Work Book and Checklist		47 days	Mon 8/8/22	Wed 10/5/22	
1.5.2.4.5.2.3.1	Draft Evidence Workbooks for Checklist		10 days	Mon 8/8/22	Thu 8/18/22	1261
1.5.2.4.5.2.3.2	Internal QA of Evidence Workbooks		10 days	Fri 8/19/22	Wed 8/31/22	1316
1.5.2.4.5.2.3.3	Submit Evidence for Workbooks to DPHHS		1 day	Wed 8/31/22	Thu 9/1/22	1317
1.5.2.4.5.2.3.4	Schedule and conduct review of Evidence Workbooks		10 days	Thu 9/1/22	Thu 9/15/22	1318
1.5.2.4.5.2.3.5	Address feedback from review cycle(s)		10 days	Thu 9/15/22	Wed 9/28/22	1319
1.5.2.4.5.2.3.6	Review and Approve Standards and Conditions - Evidence Workbooks		5 days	Wed 9/28/22	Tue 10/4/22	1320
1.5.2.4.5.2.3.7	Milestone: CFR - Standards and Conditions- Evidence Workbooks Approved and sent to IV&V		0 days	Tue 10/4/22	Tue 10/4/22	1321
1.5.2.4.5.2.3.8	Create CFR - Standards and Conditions - Checklist from Evidence Workbook		1 day	Tue 10/4/22	Wed 10/5/22	1322
1.5.2.4.5.2.3.9	Milestone: CFR - Standards and Conditions- Evidence Checklist Complete		0 days	Wed 10/5/22	Wed 10/5/22	1323
1.5.2.4.5.2.4	CFR - Information Architecture - Work Book and Checklist		47 days	Mon 8/8/22	Wed 10/5/22	
1.5.2.4.5.2.4.1	Draft Evidence Workbooks for Checklist		10 days	Mon 8/8/22	Thu 8/18/22	1261

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.4.5.2.4.2	Internal QA of Evidence Workbooks		10 days	Fri 8/19/22	Wed 8/31/22	1326
1.5.2.4.5.2.4.3	Submit Evidence for Workbooks to DPHHS		1 day	Wed 8/31/22	Thu 9/1/22	1327
1.5.2.4.5.2.4.4	Schedule and conduct review of Evidence Workbooks		10 days	Thu 9/1/22	Thu 9/15/22	1328
1.5.2.4.5.2.4.5	Address feedback from review cycle(s)		10 days	Thu 9/15/22	Wed 9/28/22	1329
1.5.2.4.5.2.4.6	Review and Approve Information Architecture - Evidence Workbooks		5 days	Wed 9/28/22	Tue 10/4/22	1330
1.5.2.4.5.2.4.7	Milestone: CFR - Information Architecture - Evidence Workbooks Approved and sent to IV&V		0 days	Tue 10/4/22	Tue 10/4/22	1331
1.5.2.4.5.2.4.8	Create CFR - Information Architecture - Checklist from Evidence Workbook		1 day	Tue 10/4/22	Wed 10/5/22	1332
1.5.2.4.5.2.4.9	Milestone: CFR - Information Architecture - Evidence Checklist Complete		0 days	Wed 10/5/22	Wed 10/5/22	1333
1.5.2.4.5.2.5	CFR - Information and Utility - Work Book and Checklist		47 days	Mon 8/8/22	Wed 10/5/22	
1.5.2.4.5.2.5.1	Draft Evidence Workbooks for Checklist		10 days	Mon 8/8/22	Thu 8/18/22	1261
1.5.2.4.5.2.5.2	Internal QA of Evidence Workbooks		10 days	Fri 8/19/22	Wed 8/31/22	1336
1.5.2.4.5.2.5.3	Submit Evidence for Workbooks to DPHHS		1 day	Wed 8/31/22	Thu 9/1/22	1337

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.4.5.2.5.4	Schedule and conduct review of Evidence Workbooks		10 days	Thu 9/1/22	Thu 9/15/22	1338
1.5.2.4.5.2.5.5	Address feedback from review cycle(s)		10 days	Thu 9/15/22	Wed 9/28/22	1339
1.5.2.4.5.2.5.6	Review and Approve Information and Utility - Evidence Workbooks		5 days	Wed 9/28/22	Tue 10/4/22	1340
1.5.2.4.5.2.5.7	Milestone: CFR - Information and Utility - Evidence Workbooks Approved and sent to IV&V		0 days	Tue 10/4/22	Tue 10/4/22	1341
1.5.2.4.5.2.5.8	Create CFR- Information and Utility - Checklist from Evidence Workbook		1 day	Tue 10/4/22	Wed 10/5/22	1342
1.5.2.4.5.2.5.9	Milestone: CFR - Information and Utility - Evidence Checklist Complete		0 days	Wed 10/5/22	Wed 10/5/22	1343
1.5.2.4.5.2.6	CFR - Intermediary and Interface - Work Book and Checklist		47 days	Mon 8/8/22	Wed 10/5/22	
1.5.2.4.5.2.6.1	Draft Evidence Workbooks for Checklist		10 days	Mon 8/8/22	Thu 8/18/22	1261
1.5.2.4.5.2.6.2	Internal QA of Evidence Workbooks		10 days	Fri 8/19/22	Wed 8/31/22	1346
1.5.2.4.5.2.6.3	Submit Evidence for Workbooks to DPHHS		1 day	Wed 8/31/22	Thu 9/1/22	1347
1.5.2.4.5.2.6.4	Schedule and conduct review of Evidence Workbooks		10 days	Thu 9/1/22	Thu 9/15/22	1348
1.5.2.4.5.2.6.5	Address feedback from review cycle(s)		10 days	Thu 9/15/22	Wed 9/28/22	1349

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.4.5.2.6.6	Review and Approve Intermediary and Interface - Evidence Workbooks		5 days	Wed 9/28/22	Tue 10/4/22	1350
1.5.2.4.5.2.6.7	Milestone: CFR - Intermediary and Interface - Evidence Workbooks Approved and sent to IV&V		0 days	Tue 10/4/22	Tue 10/4/22	1351
1.5.2.4.5.2.6.8	Create CFR - Intermediary and Interface - Checklist from Evidence Workbook		1 day	Tue 10/4/22	Wed 10/5/22	1352
1.5.2.4.5.2.6.9	Milestone: CFR - Intermediary and Interface - Evidence Checklist Complete		0 days	Wed 10/5/22	Wed 10/5/22	1353
1.5.2.4.5.2.7	CFR - Access and Delivery - Work Book and Checklist		47 days	Mon 8/8/22	Wed 10/5/22	
1.5.2.4.5.2.7.1	Draft Evidence Workbooks for Checklist		10 days	Mon 8/8/22	Thu 8/18/22	1261
1.5.2.4.5.2.7.2	Internal QA of Evidence Workbooks		10 days	Fri 8/19/22	Wed 8/31/22	1356
1.5.2.4.5.2.7.3	Submit Evidence for Workbooks to DPHHS		1 day	Wed 8/31/22	Thu 9/1/22	1357
1.5.2.4.5.2.7.4	Schedule and conduct review of Evidence Workbooks		10 days	Thu 9/1/22	Thu 9/15/22	1358
1.5.2.4.5.2.7.5	Address feedback from review cycle(s)		10 days	Thu 9/15/22	Wed 9/28/22	1359
1.5.2.4.5.2.7.6	Review and Approve Access and Delivery - Evidence Workbooks		5 days	Wed 9/28/22	Tue 10/4/22	1360

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.4.5.2.7.7	Milestone: CFR - Access and Delivery - Evidence Workbooks Approved and send to IV&V		0 days	Tue 10/4/22	Tue 10/4/22	1361
1.5.2.4.5.2.7.8	Create CFR - Access and Delivery - Checklist from Evidence Workbook		1 day	Tue 10/4/22	Wed 10/5/22	1362
1.5.2.4.5.2.7.9	Milestone: CFR - Access and Delivery - Evidence Checklist Complete		0 days	Wed 10/5/22	Wed 10/5/22	1363
1.5.2.4.5.3	Milestone: - CFR Checklist Evidence Complete		0 days	Wed 10/5/22	Wed 10/5/22	1287,1288,1289,1290,1291,1304,1314,1324,1334,1344,1354,1364
1.5.2.4.5.4	PIR- Post-Implementation Review - Internal Gate Review pre-CFR		3 days	Wed 10/5/22	Fri 10/7/22	
1.5.2.4.5.4.1	Conduct Post-Implementation Review		1 day	Wed 10/5/22	Thu 10/6/22	1365
1.5.2.4.5.4.2	Approve Post-Implementation Review		1 day	Thu 10/6/22	Fri 10/7/22	1367
1.5.2.4.5.4.3	Write PIR Meeting Minutes		1 day	Fri 10/7/22	Fri 10/7/22	1368
1.5.2.4.5.4.4	Milestone: Post-Implementation Review - Approved		0 days	Fri 10/7/22	Fri 10/7/22	1369
1.5.2.4.5.5	R3 - Conduct Certification Final Review (CFR) - per MECT Appendix L		60 days	Wed 10/5/22	Tue 12/20/22	
1.5.2.4.5.5.1	6 to 8 weeks prior to CFR		3 days	Wed 10/5/22	Fri 10/7/22	
1.5.2.4.5.5.1.1	Discuss with CMS the format and timing of the review, State evidence storage plan, and		3 days	Wed 10/5/22	Fri 10/7/22	1365

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
	legal agreements that need to be put in place					
1.5.2.4.5.5.1.2	Give IV&V access to Checklist evidence		1 day	Wed 10/5/22	Thu 10/6/22	1365
1.5.2.4.5.5.2	2 to 6 Weeks Prior to CFR		29 days	Wed 10/5/22	Wed 11/9/22	
1.5.2.4.5.5.2.1	Send official Certification Request Letter to CMS informing them of readiness for Milestone review (4 to 6 weeks prior)		1 day	Mon 10/10/22	Mon 10/10/22	1370
1.5.2.4.5.5.2.2	Finalize Checklists and upload evidence to repository		4 days	Mon 10/10/22	Thu 10/13/22	1373
1.5.2.4.5.5.2.3	Send CMS forms for accessing State repository (and to the module in production for R3)		1 day	Wed 10/5/22	Thu 10/6/22	1365
1.5.2.4.5.5.2.4	Finalize and sign any necessary legal documents		5 days	Thu 10/6/22	Wed 10/12/22	1378
1.5.2.4.5.5.2.5	Grant repository access to the Milestone Review Team members		1 day	Wed 10/12/22	Thu 10/13/22	1379
1.5.2.4.5.5.2.6	Adjudicate Check Lists		15 days	Thu 10/13/22	Tue 11/1/22	1377
1.5.2.4.5.5.2.7	Complete IV&V Project Progress Report (PPR)		5 days	Tue 11/1/22	Mon 11/7/22	1381
1.5.2.4.5.5.2.8	Send Project Progress Report (PPR) and checklists to CMS and State simultaneously		1 day	Tue 11/8/22	Tue 11/8/22	1382
1.5.2.4.5.5.2.9	Conduct Kick-off meeting with the state (for virtual / on-site reviews)		1 day	Tue 11/8/22	Wed 11/9/22	1383

WBS	Task Name	RFP Reference	Duration	Start	Finish	Predecessors
1.5.2.4.5.5.2.10	Send Review Team Member List to State		1 day	Tue 11/8/22	Wed 11/9/22	1383
1.5.2.4.5.5.3	2 Weeks Prior to CFR		5 days	Wed 11/9/22	Wed 11/16/22	
1.5.2.4.5.5.3.1	Review PPR, Checklists and Evidence		5 days	Wed 11/9/22	Wed 11/16/22	1385
1.5.2.4.5.5.3.2	Send clarifying questions to State if necessary		5 days	Wed 11/9/22	Wed 11/16/22	1385
1.5.2.4.5.5.4	Conduct Certification Final Review (CFR)		15 days	Wed 11/16/22	Wed 12/7/22	1388
1.5.2.4.5.5.5	Post CFR Review		11 days	Wed 12/7/22	Tue 12/20/22	
1.5.2.4.5.5.5.1	Complete outstanding action items		5 days	Wed 12/7/22	Tue 12/13/22	1389
1.5.2.4.5.5.5.2	Finalize CMS comments and findings in CMS tab of IV&V PPR		5 days	Tue 12/13/22	Mon 12/19/22	1391
1.5.2.4.5.5.5.3	Send CFR Report to State		1 day	Tue 12/20/22	Tue 12/20/22	1392
1.5.2.4.5.5.6	Milestone: CMS Approval of Certification Final Review		0 days	Tue 12/20/22	Tue 12/20/22	1393
1.5.2.4.6	Milestone: Operations and Maintenance- Stage 4 - Finish		0 days	Tue 12/20/22	Tue 12/20/22	1394